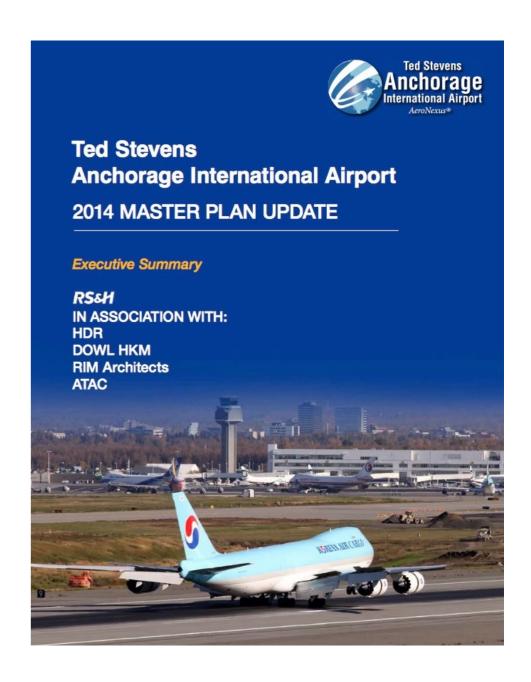




The Master Plan

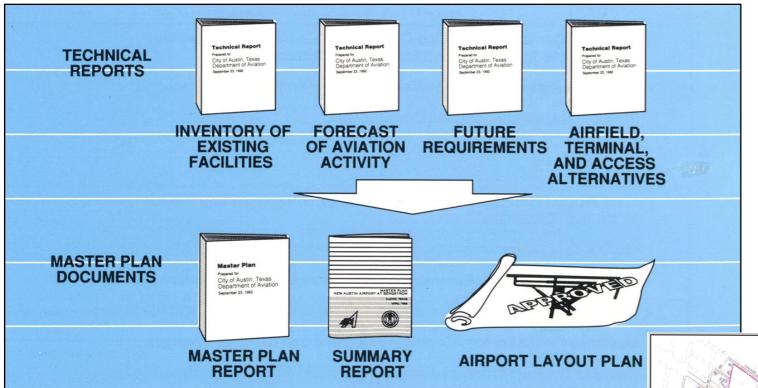
- Planning concept to develop the ultimate version of an airport
- Includes aviation and non-aviation related sectors
- Provides guidelines for future development of the airport
- Considers land use impacts and airport noise compatibility standards
- Schedules priorities in the development process



Source: Anchorage International Airport



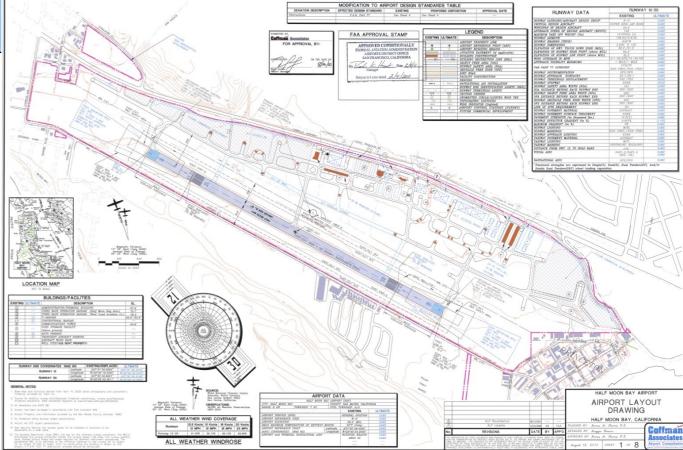
Products of the Master Plan



 The Master Plan produces two key technical reports and the airport layout plan

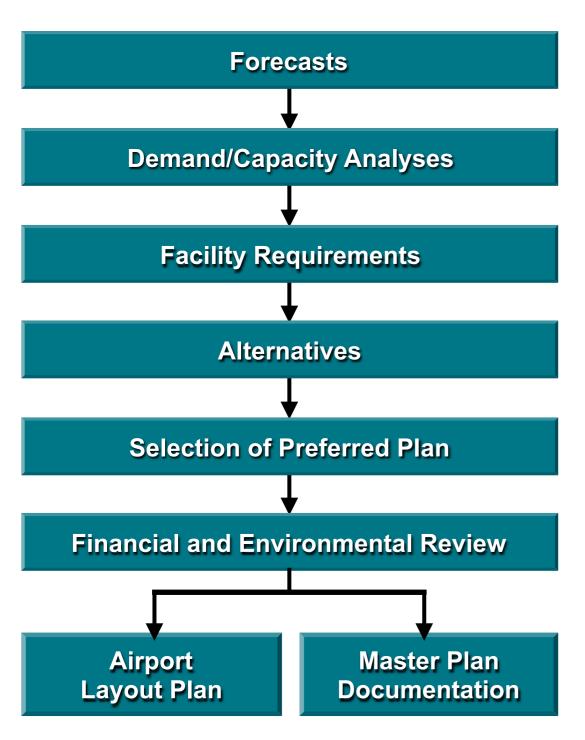
Source: Leigh-Fisher Associates

Example Airport Layout Plan
Source: Half Moon Bay Airport





Traditional Elements of the Master Plan

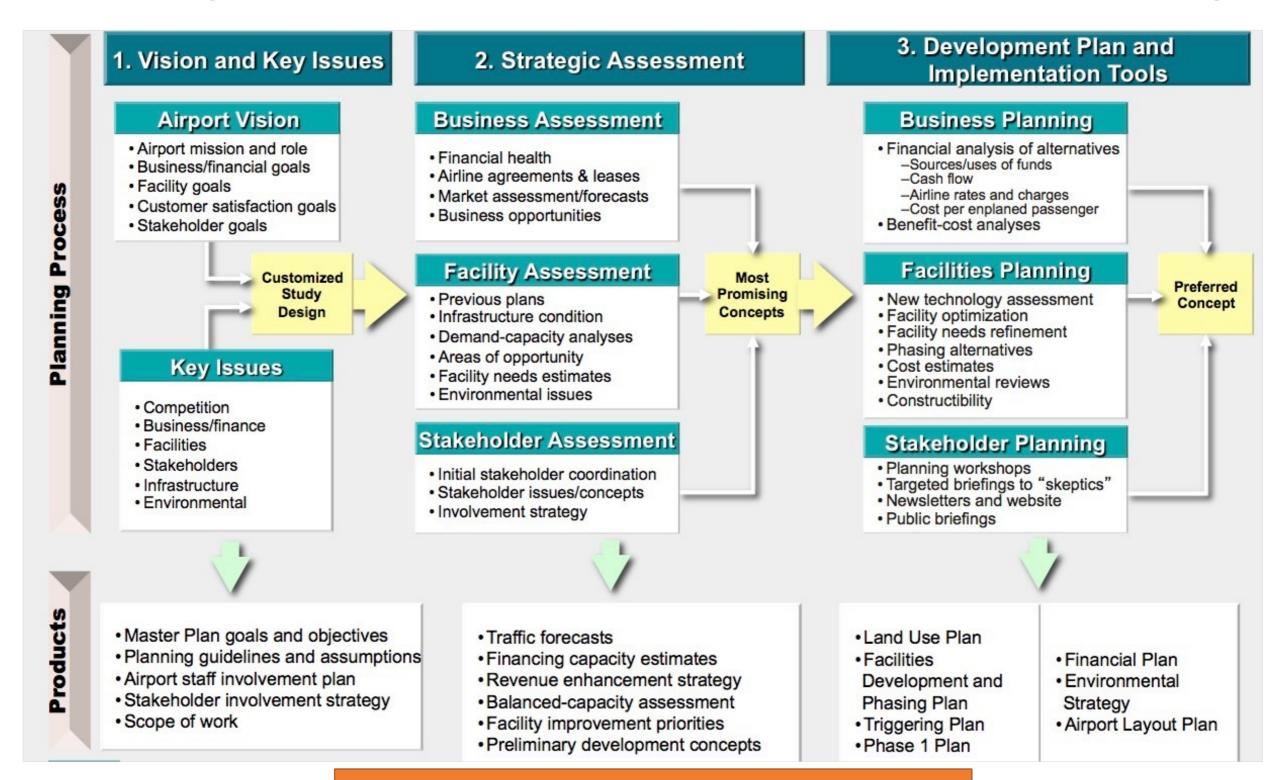


- Traditional master plans tend to follow a very linear process
- Financial and environmental processes require more integration
- Requires involvement of airport stakeholders, airport designers, architects and the community
- Many airport consuming firms now include better integration of various aspects of the master plan

Source: Mark Lundsford, Leigh-Fisher Associates



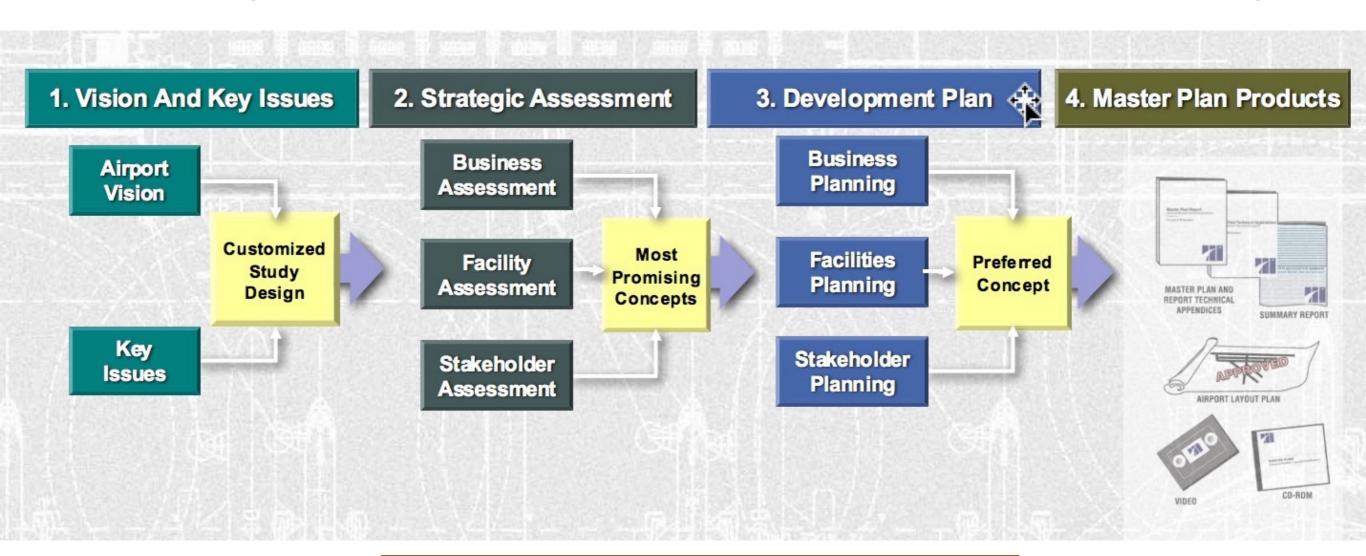
Integrated Approach: Master Planning



Source: Mark Lundsford, Leigh-Fisher Associates



Integrated Approach: Master Planning



Source: Mark Lundsford, Leigh-Fisher Associates



Other Outputs of the Master Planning Activity

Document(s) that detail the development of the airport including future expansion/construction of the airport

Possible complementary documents:

Environmental Impact Statement (EIS)

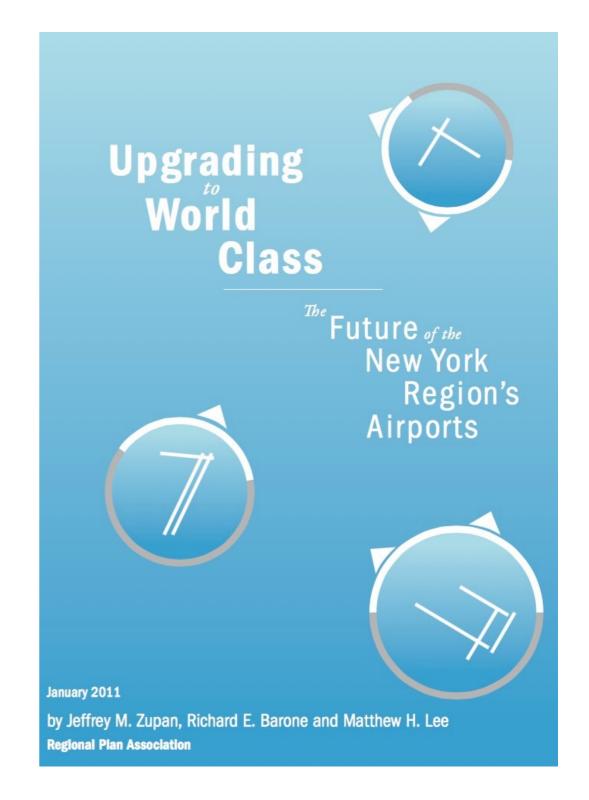
Regional air transportation needs

Regional economic impact study



Why Integrated Plans Are Needed?

- Airports are complex intermodal transportation facilities that are connected to other transportation facilities (thus integration is needed)
- Need to consider regional plans for integrated airport facilities and regional transportation plans





Master Planning: A Coordinated Effort

Groups involved in master planning

- Airlines
- Airport authorities
- Engineering team
- Environmental groups
- Financial groups
- City council and the community

NOTE: Get the community involved from the start



Example of What Happens When the Community is not in Agreement with an Airport Project



CIP Americas

The Americas Program http://www.cipamericas.org

Machetes Undercut Plans for Mexico's International Airport

[printer-friendly PDF version] Citizen Action in the Americas

Machetes Undercut Plans for Mexico's International Airport by John Ross | July 24, 2002

[Editors' preface]

The grassroots movement to block the new international airport in the Valley of Mexico has been building a head of steam since last Oct. 22, when Mexican President Vicente Fox declared the expropriation of 15,000 acres for the \$2.5 billion project.

Infuriated by the threat of seizure of their ancestral turf, a few hundred Nahua Indian farmers picked up their machetes and called for the formation of a people's front to defend the land, instigating a struggle that achieved the astonishing result of the president's offer this July to reconsider the location.



Source: sopitas.com



Master Plan Check List

- Inventory of existing facilities
- Forecasts of future aeronautical demand
- Capacity and delay analysis
- Facility requirements and concept development (phases and alternatives)
- Airport site selection (or infrastructure site selection if the airport is in place)
- Environmental procedures analysis (noise and water pollution)
- Operational simulations (capacity and delay analyses)
- Airport plans (ALP)
- Plan implementation



Factors Considered in Airport Site Selection

- Operational capacity (airspace issues, obstructions)
- Capacity potential (land available, weather conditions)
- Ground access (distance from city centers, existing highways, etc.)
- Development costs (terrain, land acquisition, cost, soil conditions, utilities, etc.)
- Environmental consequences (noise, impact on flora and fauna, air quality, endangered species)
- Socioeconomic factors (relocation of people, changes in employment patterns, impact on industry, taxes, etc.)
- Consistency in area wide planning (impact on land use, effort on metro/regional plans, etc.)



Data Requirements

Demand and traffic data

Aircraft
(annual, monthly
and hourly
movements)

Local regulations

Local development plans

Local transportation plans

Passengers

(historical annual, monthly and hourly passengers)

Cargo

(annual, monthly and hourly tonnage of cargo) Environment al Data

Existing land uses



Data Requirements (cont.)

Local and national noise regulation

Physical data

Topographical information

(10 m. contours or better)

Detailed information on existing facilities

(check out the old master plans)

Market an modal share of access modes

Meteorological data

Flora and fauna



Data Requirements

Aeronautical data

Holding stacks, approaches, and climb out procedures

Navaids

Airways

Financial Information

Revenue/expenses

Debt structure

Capital expenditures

Assets and liabilities

Legal limitations

Costs

Construction

Detail costs

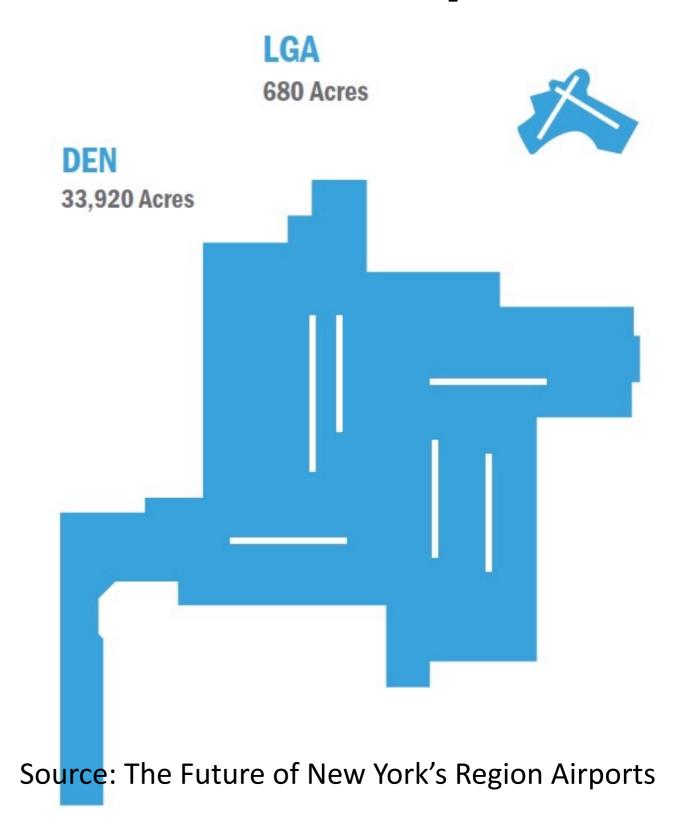
Finishing costs

Equipment costs



Comparative Size of Various Airports

- Old airports were planned around relatively modest land use plans
- Modern airports require large plots of land to accommodate multiple independent runways and the infrastructure to serve very large capacity aircraft





Sample Master Plan





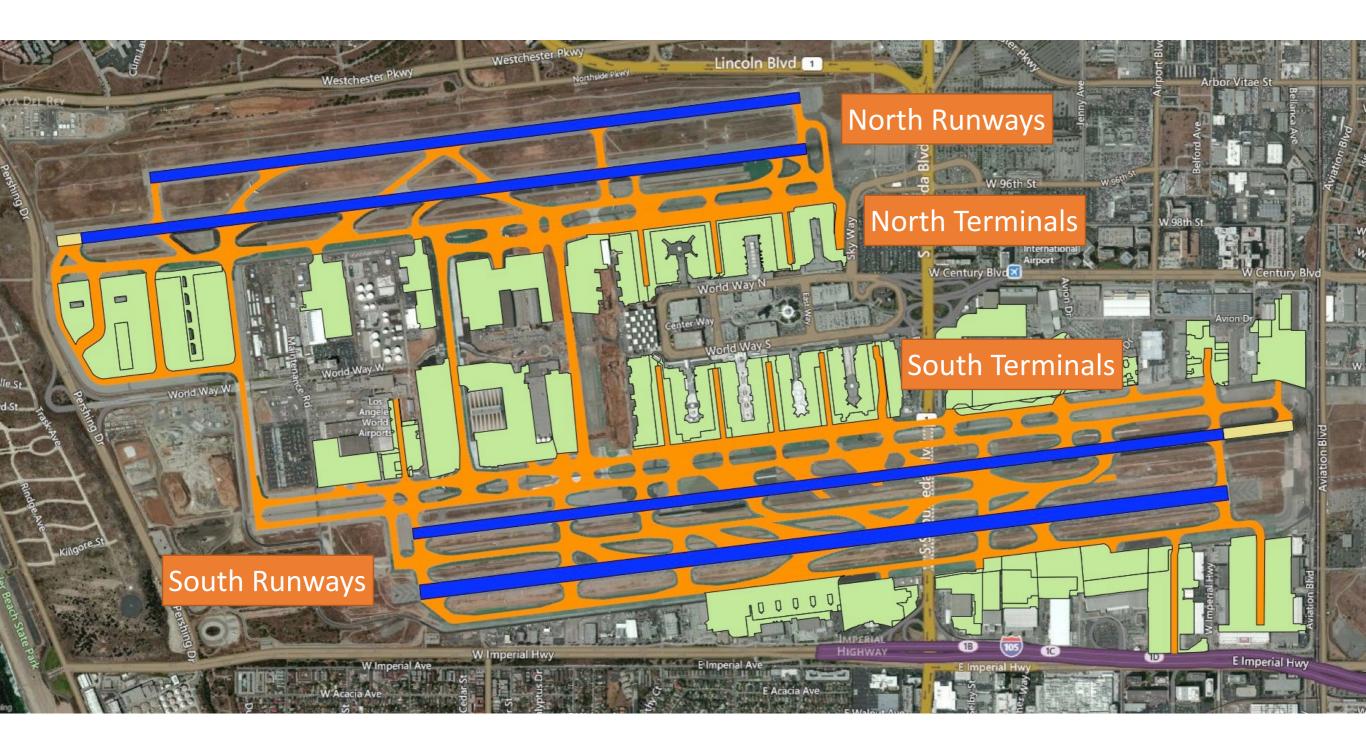


LAX Airport in 1961 (Painting)





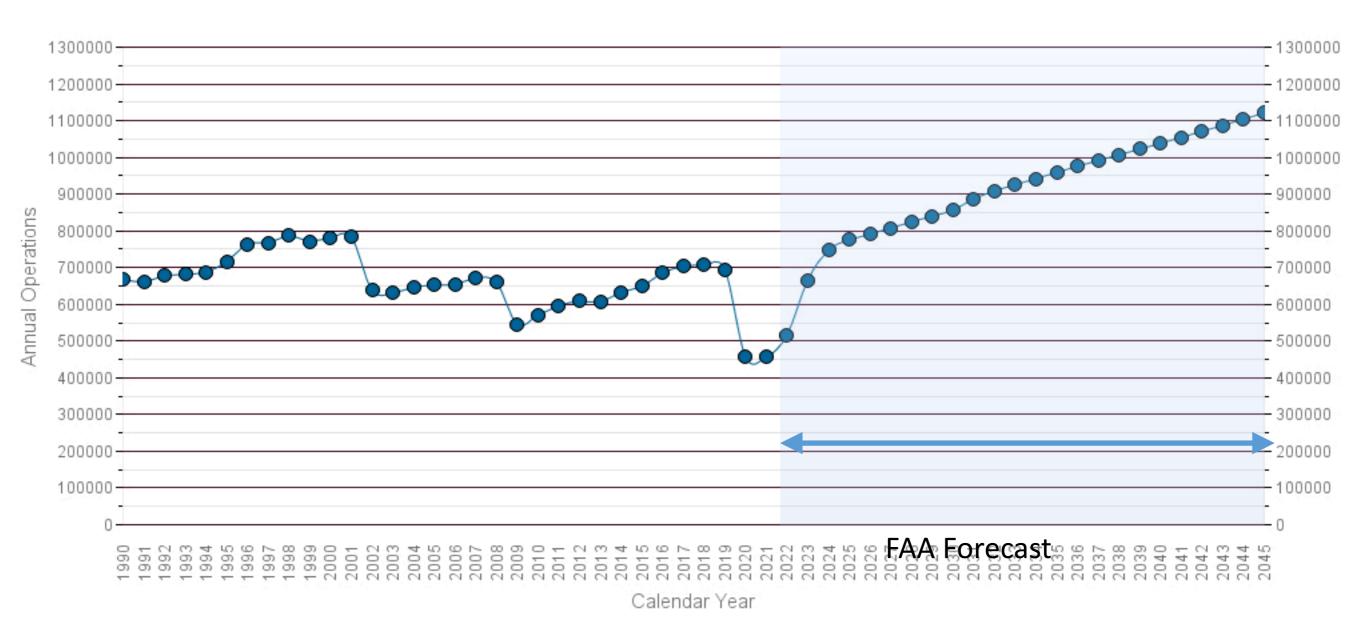
Los Angeles International Airport Configuration (2014)





- Large hub airport
- Busy ATC tower operations and complex airspace around
- 66.7 million passengers (arrivals and departures) in 2013
- 786,364 aircraft operations in 1998 (peak year) equivalent to and average of 2,154 operations per day
- Four parallel runways (>10,000 ft. long)
- Master plan costs > 10 million (multiple engineering firms involved)





Source: FAA Terminal Area

Forecast (2021)



- A good example of how a complex airport master plan is developed
- Shows how the airport authority communicates with the community
- To learn more go to: https://www.lawa.org/lawa-our-lax/environmental-documents/documents-certified/2004-lax-master-plan-program





LAX Old Master Plan Timeline

October, 1994 LAX Master Plan is initiated to address long-term issues of airport capacity, ground access and environmental impacts.

Three Phases in the Master planning process:

- December, 1995 Phase I of the LAX Master Plan is completed. Research phase determines demand for air service by 2015 could reach 98 million annual passengers and 4.1 million annual tons of cargo.
 - **February, 1996** Phase II of LAX Master Plan is initiated. Facility requirements are assessed and a total of 30 concepts are developed and reviewed by LAWA
- **December, 1996** Four airport development alternatives are unveiled.



LAX Old Master Plan Timeline

June-July, 1997 LAWA and the FAA issue Notice of Preparation/Notice of Intent to prepare EIS/EIR, followed by a series of public meetings to help define the scope of the EIS/EIR.

August, 1997 - As a result of public input, two of the original four alternatives are eliminated.

October, 1998 Phase III of the Master Plan is underway. A new third alternative is developed in response to issues raised during the initial scoping process and subsequent public input.

June, **1999** - A new four-runway alternative is added to the Master Plan. The new alternative is introduced to better balance the needs of the flying public, the business community, and the airport's neighbors. Under the new plan, LAX would accommodate 8 million fewer passengers annually than the other alternatives under study and 400 fewer daily flights.

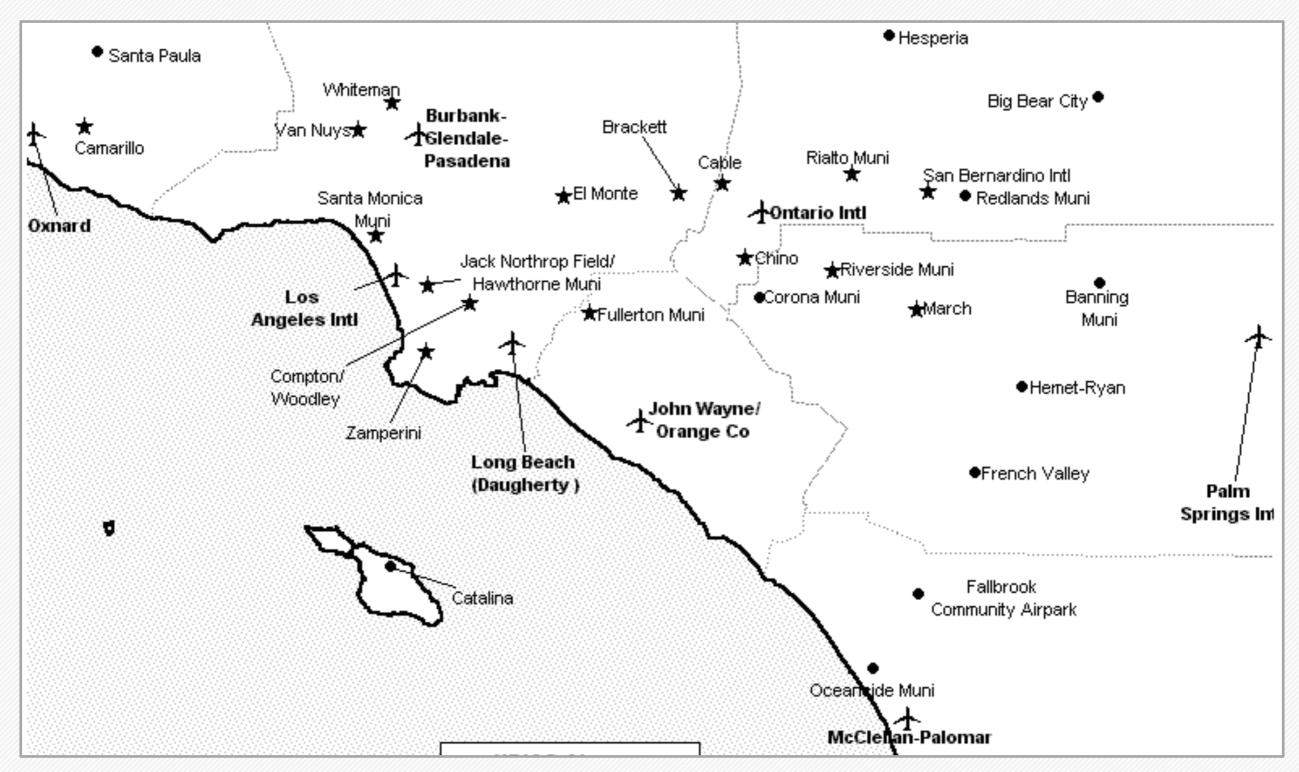


LAX Old Master Plan Timeline

- **1999-2000** Environmental impact assessments are completed. An Airport Layout Plan and implementation plan for the preferred alternative is developed.
- January, 2001 The Draft EIS/EIR and Draft LAX Master Plan are released. An unprecedented 180-day public comment period commences
 - **June, 2001** Public Hearings will be held to provide opportunity for the public to voice their comments on the Draft documents
- 2001 to 2014 Multiple safety studies (includes RSA improvements and declared distance analysis) and landside improvements to the airport



Airports in the Los Angeles Basin





LAX Alternatives

Do nothing (No action alternative)

Up to 79 million annual passengers (MAP) by 2015.

Alternative A - North Runway + Terminal Mods.

Up to 98 MAP and approximately 2,700 daily operations by 2015.

Alternative B - South Runway + Terminal Mods.

Up to 98 MAP and approximately 2,700 daily operations by 2015.

Alternative C - Terminal and Access Improvements

Up to 89 MAP and 2,300 daily operations by 2015

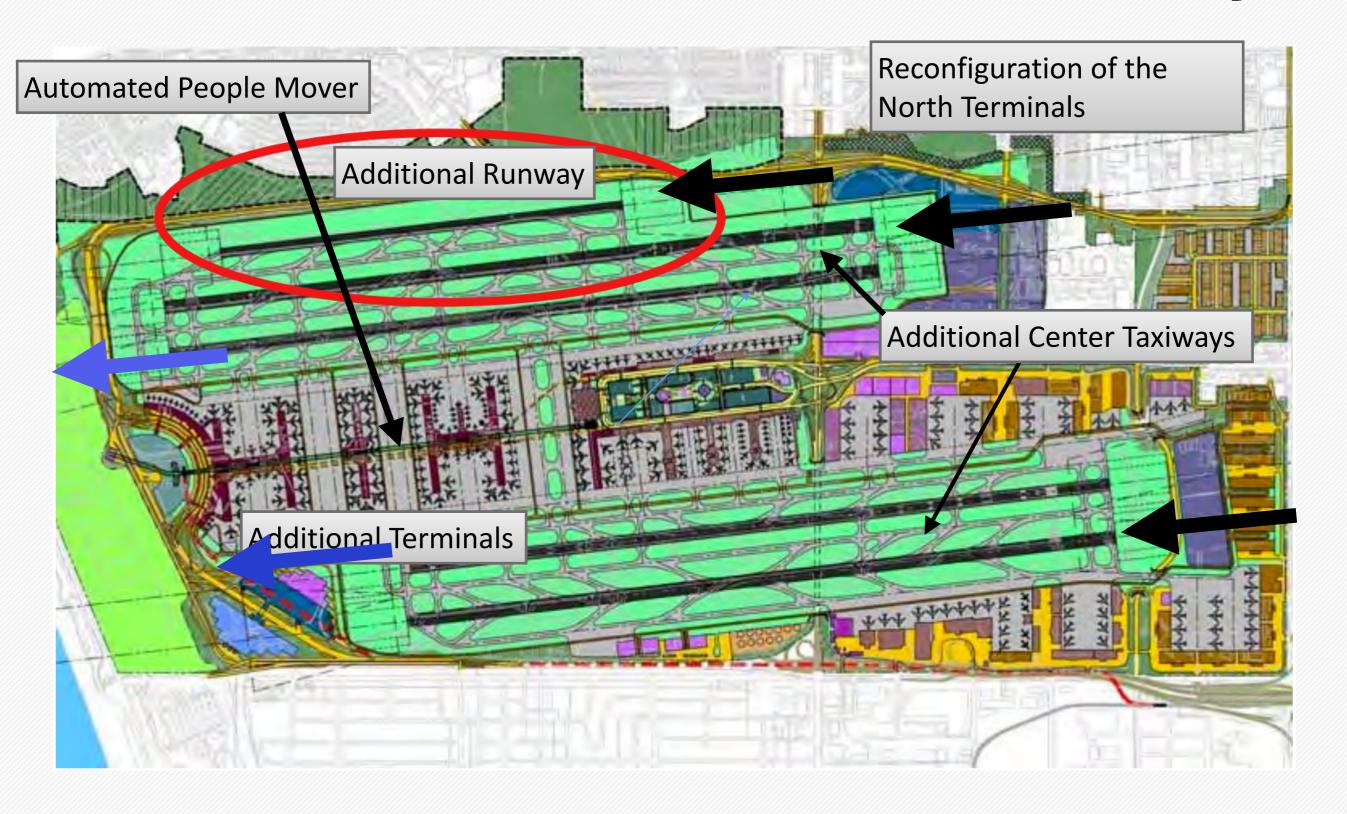


No Action (2005-2015)





Alternative A - Additional North Runway





Alternative A - Additional North Runway

- This alternative adds a new runway on the north airfield approximately 400 feet north of the existing runways.
- The efficiency and safety of the taxiway/taxilane structures on both the north and south airfields would be improved.
- A new west entrance and terminal with additional aircraft gates, rental car facilities and parking would be added.
- A people mover would provide passenger access from a new parking garage and the west terminal to new concourses west of the Tom Bradley International Terminal and all other terminals.
- Cargo facilities would be expanded in the southeast corner of the airport.

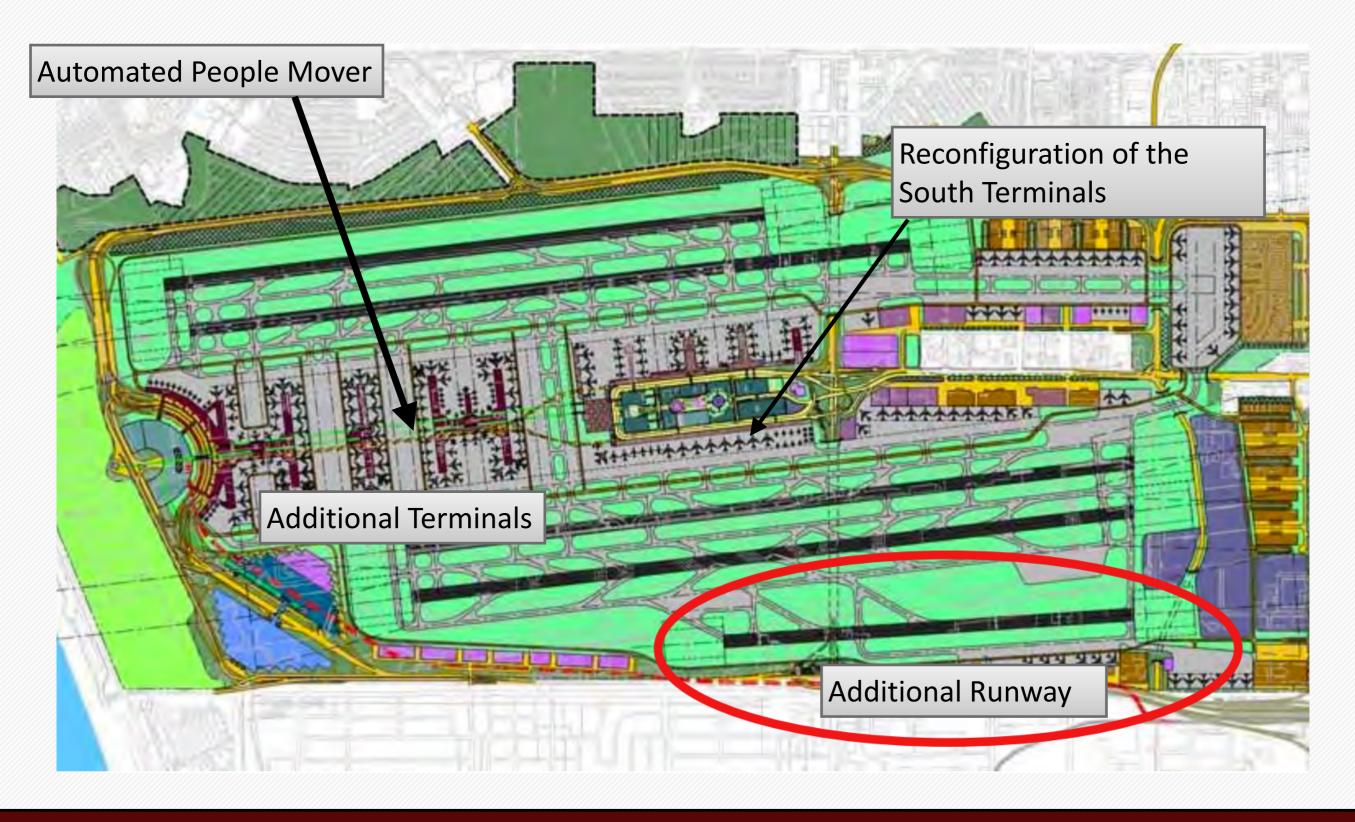


Alternative A - Additional North Runway

- The improvements included in Alternative A would enable LAX to accommodate 98 Million Annual Passengers (MAP), 4.2 Million Annual Tons (MAT) of cargo and approximately 2,700 daily operations by 2015.
- Major vehicle access improvements would include the LAX Expressway, which would draw traffic off of the San Diego (405) Freeway.
- The expressway would connect to an airport ring road to provide direct access to terminals and cargo areas, thus reducing traffic on the freeway and local streets.
- The light rail Green Line would be extended into the airport to provide non-automobile, direct service to LAX.



Alternative B - Additional South Runway





Alternative B - Additional South Runway

- This alternative adds a new runway to the south. The existing southern runways would be relocated north in order to increase the lateral spacing between all three runways.
- The efficiency and safety of the taxiway/taxilane structures on both the north and south airfields would be improved.
- A new west entrance and terminal with additional aircraft gates, rental car facilities and parking would be added.
- A people mover would provide passenger access from two new parking garages and the west terminal to new concourses west of the Tom Bradley terminal and all other terminals.

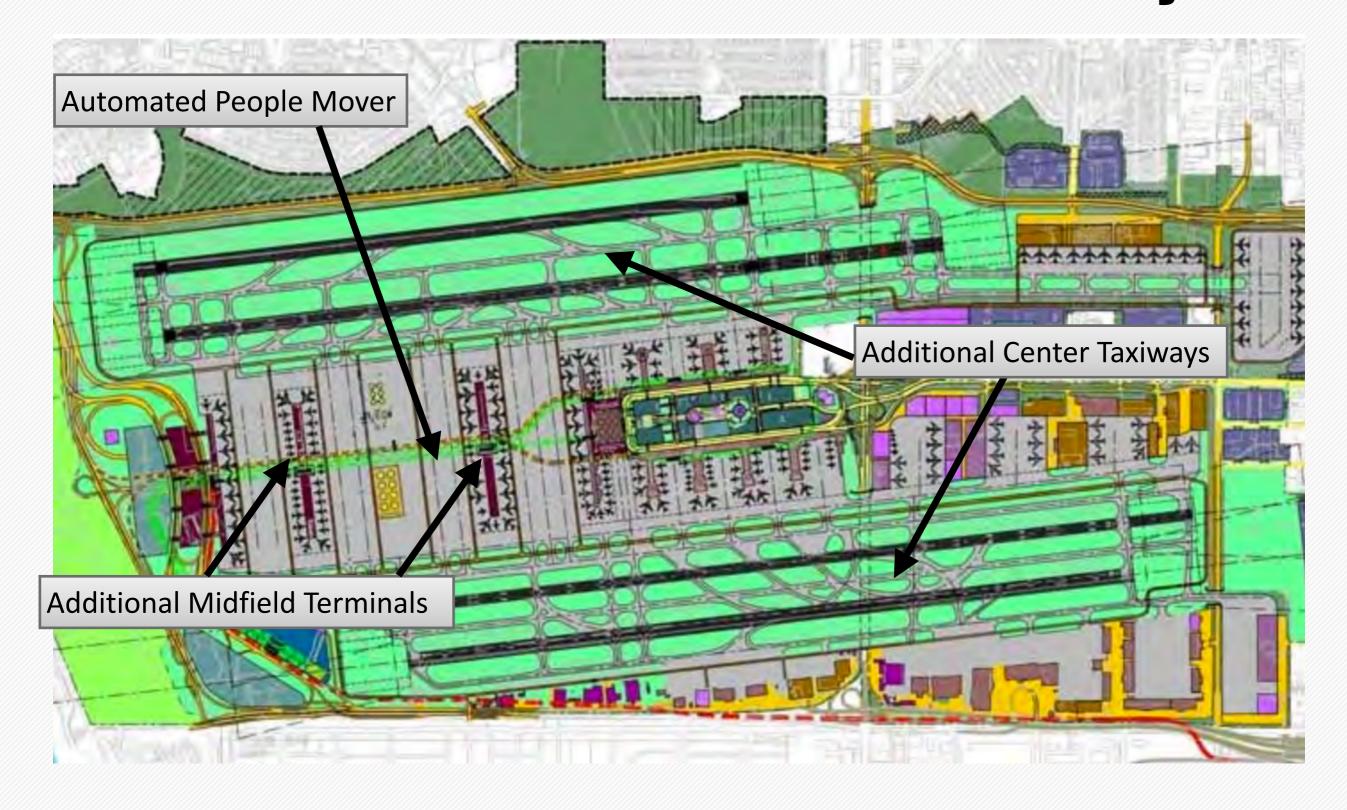


Alternative B - Additional South Runway

- Cargo facilities would also be expanded.
- Completion of the improvements included in Alternative B would allow LAX to accommodate 98 MAP, 4.2 MAT of cargo and approximately 2,700 daily operations by 2015.
- Major vehicle access improvements would include the LAX Expressway, which would draw traffic off of the San Diego (405) Freeway.
- The expressway would connect to an airport ring road to provide direct access to terminals and cargo areas, thus reducing traffic on the freeway and local streets.
- The light rail Green Line would be extended into the airport to provide non-automobile, direct service to LAX.



Alternative C - No Additional Runway





Alternative C - No Additional Runway

- No new runways to the airfield at LAX.
- The outboard northern runway would be relocated and the inboard northern runway would be lengthened to accommodate larger aircraft.
- Taxiways/taxilanes would be added to the two northern and southern airfields to improve safety and operational efficiency.
- A new west entrance and terminal with additional aircraft gates, rental car facilities and parking would be added.
- A people mover would provide passenger access from new parking facilities and the west terminal to new concourses west of the Tom Bradley International Terminal and all other terminals.



Alternative C - No Additional Runway

- Cargo facilities would be expanded to meet the needs of LAX through 2015.
- LAX could serve 89 MAP, 4.2 MAT of cargo and approximately 2,300 daily operations by 2015.
- Major vehicle access improvements would include the LAX Expressway.
- The expressway would draw traffic off of the San Diego (405)
 Freeway and connect to an airport ring road to provide direct access to terminals and cargo areas, thus reducing traffic on the freeway and local streets.
- The light rail Green Line would be extended into the airport to provide non-automobile, direct service to LAX.



Expanding an Airport May Require Significant Changes to Access Roads





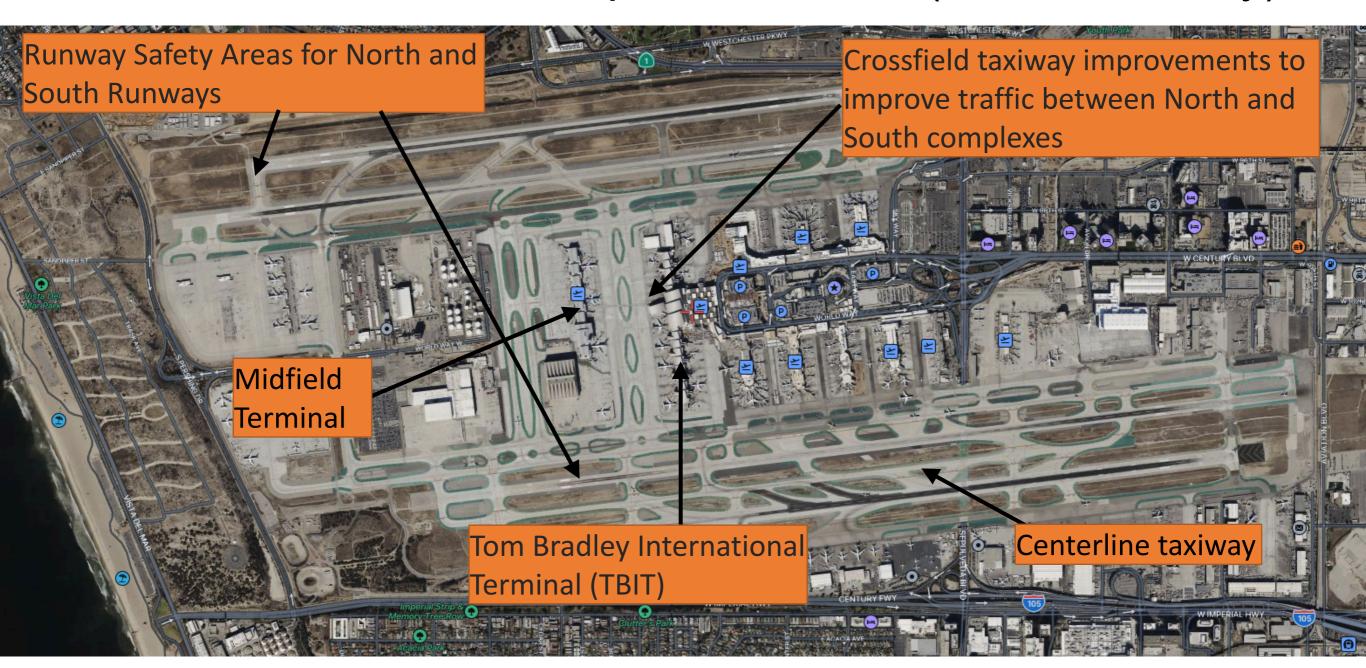
Sample Master Plan (LAX)





LAX Today

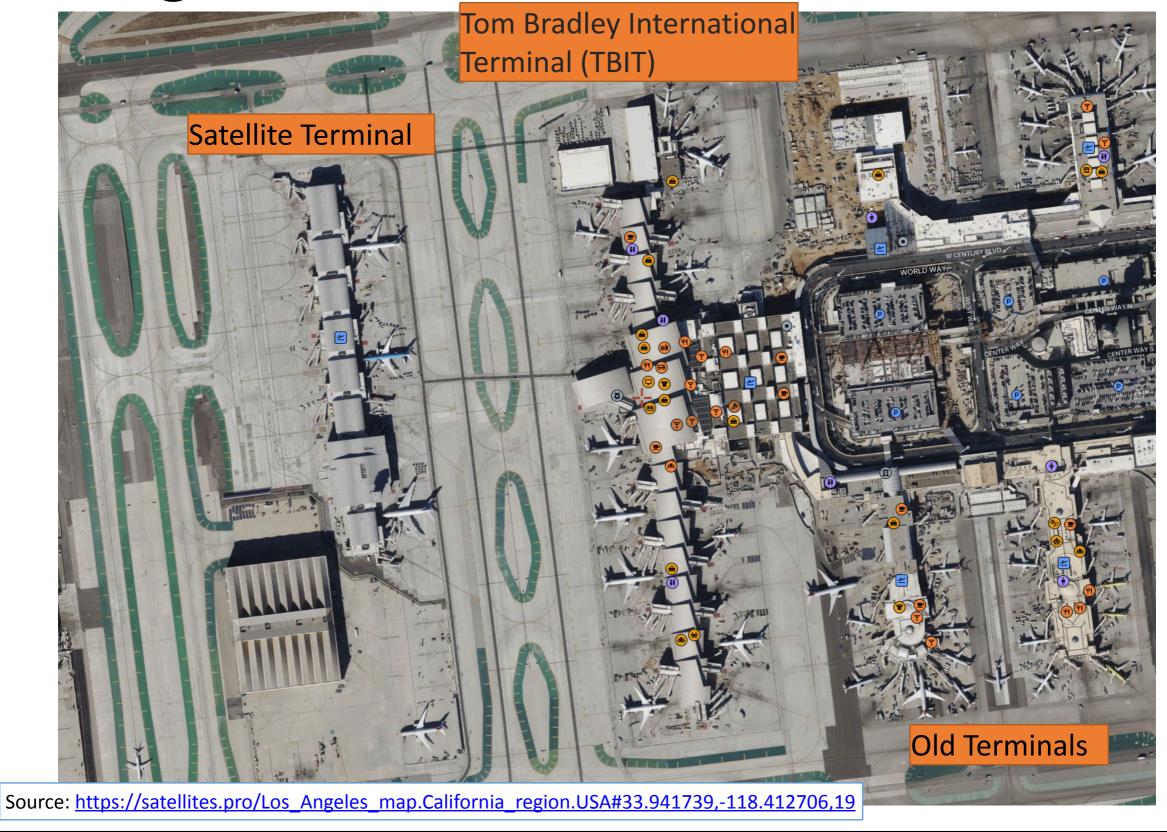
 Over time, a variation of the improvements of Alternative C were adopted over time (no new runway)



Source: https://satellites.pro/Los Angeles map.California region.USA#33.941739,-118.412706,19



Large Investment in New Terminals





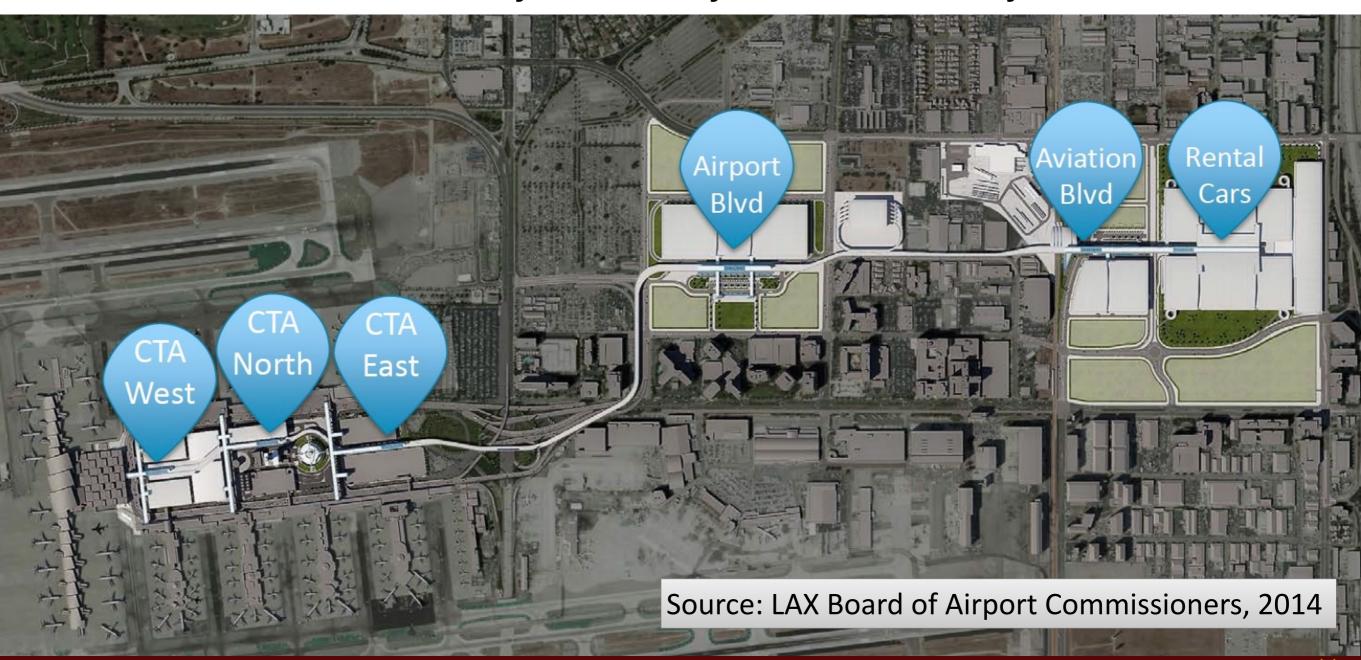
Large Investment in New Terminals





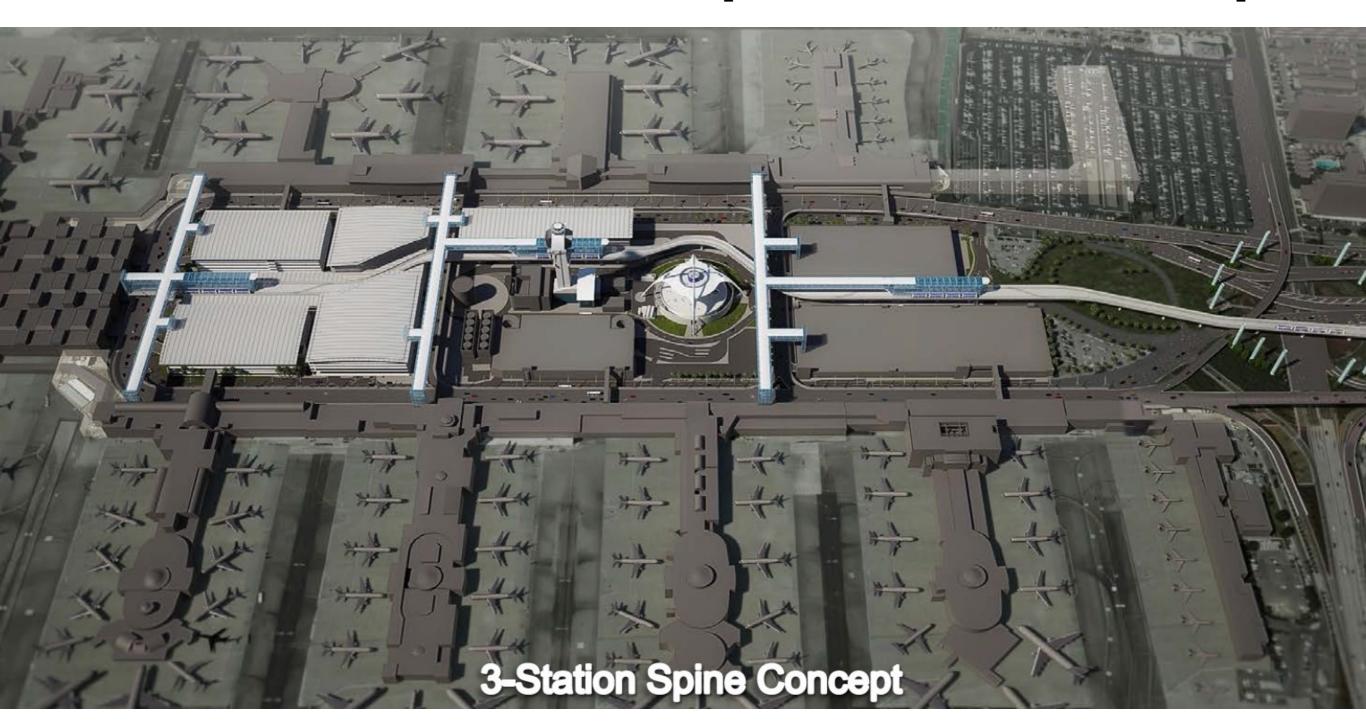
LAX Mass Transit Integration

- The Los Angeles World Airports wants to improve the traffic situation for passengers at LAX
- Offer better connectivity to the city mass transit system





LAX Automated People Mover Concept



Source: LAX Board of Airport Commissioners, 2014



LAX Mass Transit APM Integration





Example Study: Runway 7L/25R Runway Safety Area at LAX

Source: LAWA

http://ourlax.org/ LAXRunway7L25R.aspx

Revised Draft Environmental Impact Report (Revised Draft EIR)

[State Clearinghouse No. 2012101019]

for

Los Angeles International Airport (LAX)
Runway 7L/25R Runway Safety Area (RSA) and
Associated Improvements Project

(Runway Safety Area Improvements and Pavement Reconstruction of Portions of Runway 7L/25R, Taxiway B, and Apron West of Air Freight Building No. 8)

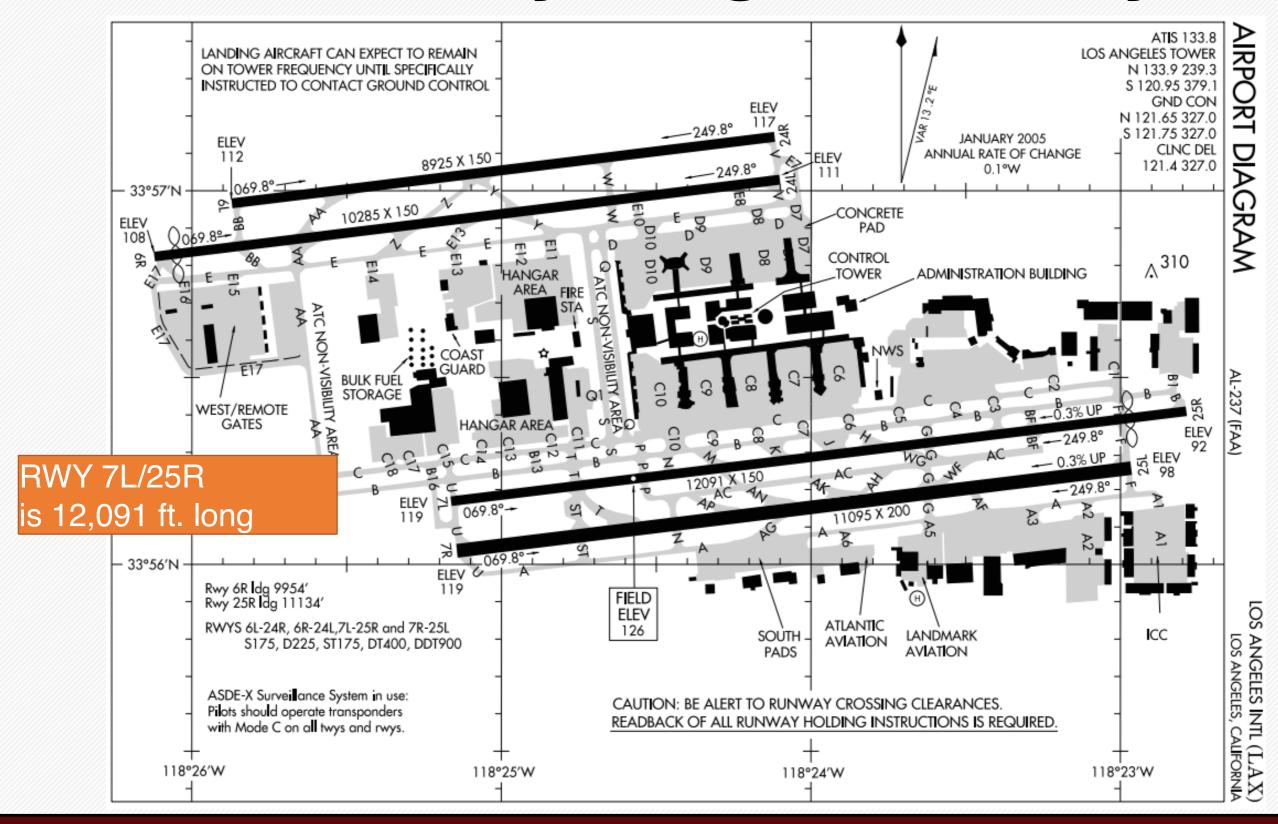
City of Los Angeles Los Angeles World Airports

December 2013





Current Runway Lengths and Layout





Runway Safety Area Needs

Table 1-2
Existing LAX Runway 7L/25R RSA Compared to FAA RSA Standards

Runway End		Standards for ARC Runways (feet)	Existing Runway RSAs (feet)					
	Width	Length Beyond Runway End	Width	Length Beyond Runway End	Deficient Width	Deficient Length		
7L	500	1,000	500	711	N/A	-289		
25R	500	1,000	500	168	N/A	-832		

Source: Ricondo and Associates, Runway 7L-25R Safety Area (RSA) Practicability Study for Los Angeles International Airport, December 2009.

The airport authority wants to comply with RSA dimensions for FAA ARC V



Screening Process and Alternatives

STEP 1

Would the proposed alternative enhance the Runway 6L-24R Safety Areas consistent with FAA Advisory Circular 150/5300-13A, *Airport Design*?

NO ···▶

from further consideration

YES



STEP 2

Would the alternative be practicable and consistent with FAA Order 5200.8, *Runway Safety Area Program*, considering existing technology and logistics in light of overall project purpose, including implementation and completion by December 31, 2015 as specified in Public Law 109-115?

NO ···▶

from further consideration

YES



STEP 3

Would the alternative result in a safe and efficient use of navigable airspace and minimize airfield operational impacts?

NO · · · ▶

from further consideration

YES



DRAFT EA

Retain for detailed analysis of environmental impacts within Chapter 4.0, Environmental Consequences and Mitigation Measures of this EA.



Screening Process and Alternatives

Table 2-2: Runway 6L-24R RSA Alternatives Comparison Matrix

						AVAILABLE DISTANCES (FEET)			
ALTERNATIVE	RUNWAY END	RUNWAY SHIFT/ EXTENSION (FEET)	DISPLACED THRESHOLD (FEET)	USE OF DECLARED DISTANCES	STANDARD RSA	TAKE OFF RUN AVAILABLE (TORA)	TAKE OFF DISTANCE AVAILABLE (TODA)	ACCELERATE- STOP DISTANCE AVAILABLE (ASDA)	LANDING DISTANCE AVAILABLE (LDA)
No Action	6L					8,925	8,925	8,925	8,925
	24R				Χ	8,925	8,925	8,925	8,925
Construct Standard RSA	6L				Х	8,925	8,925	8,925	8,925
	24R				Χ	8,925	8,925	8,925	8,925
Reduced Runway	6L				Χ	7,532	7,532	7,532	7,532
	24R		1,393		Х	7,532	7,532	7,532	7,532
Declared	6L			Х	Х	8,925	8,925	8,566	8,566
Distances	24R				Χ	8,925	8,925	8,925	8,925
Shift Runway	6L	615 (Westward)			Х	8,925	8,925	8,925	8,925
	24R	615 (Westward)			X	8,925	8,925	8,925	8,925
EMAS	6L					8,925	8,925	8,925	8,925
	24R					8,925	8,925	8,925	8,925
Refinement #1	6L	359 (Westward)		Х	Х	9,284	9,284	8,925	8,566
	24R				X	9,284	9,284	9,284	9,284
Refinement #2	6L			Χ	Х	8,925	8,925	8,566	8,566
	24R				Х	8,925	8,925	8,925	8,925

NOTES: Numbers in RED indicate different numbers than existing conditions.

SOURCE: Ricondo and Associates, Inc., Runway 6L-24R & 6R-24L Safety Area (RSA) Practicability Study for Los Angeles International Airport, April 9, 2010. PREPARED BY: Ricondo & Associates, Inc., June 2014.

X = Alternative satisfies this condition.

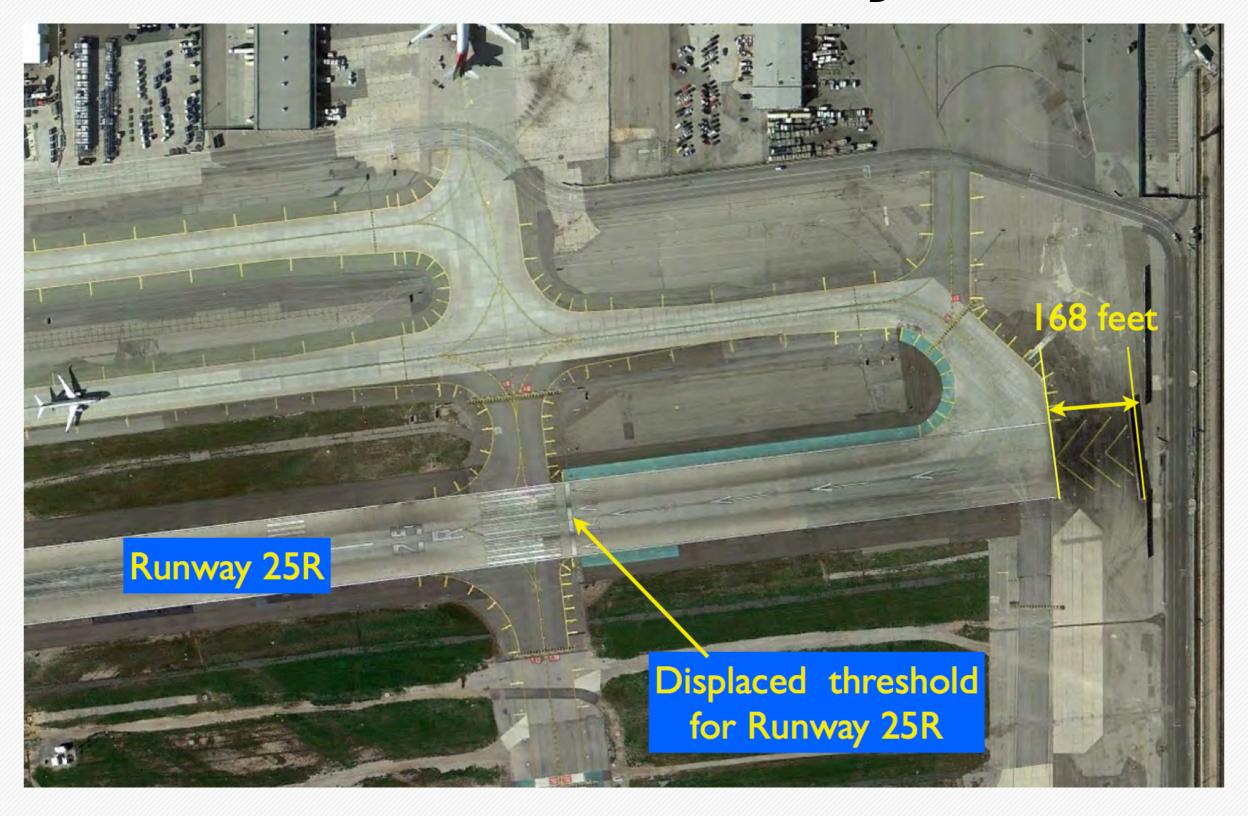


Runway 7L End RSA Area



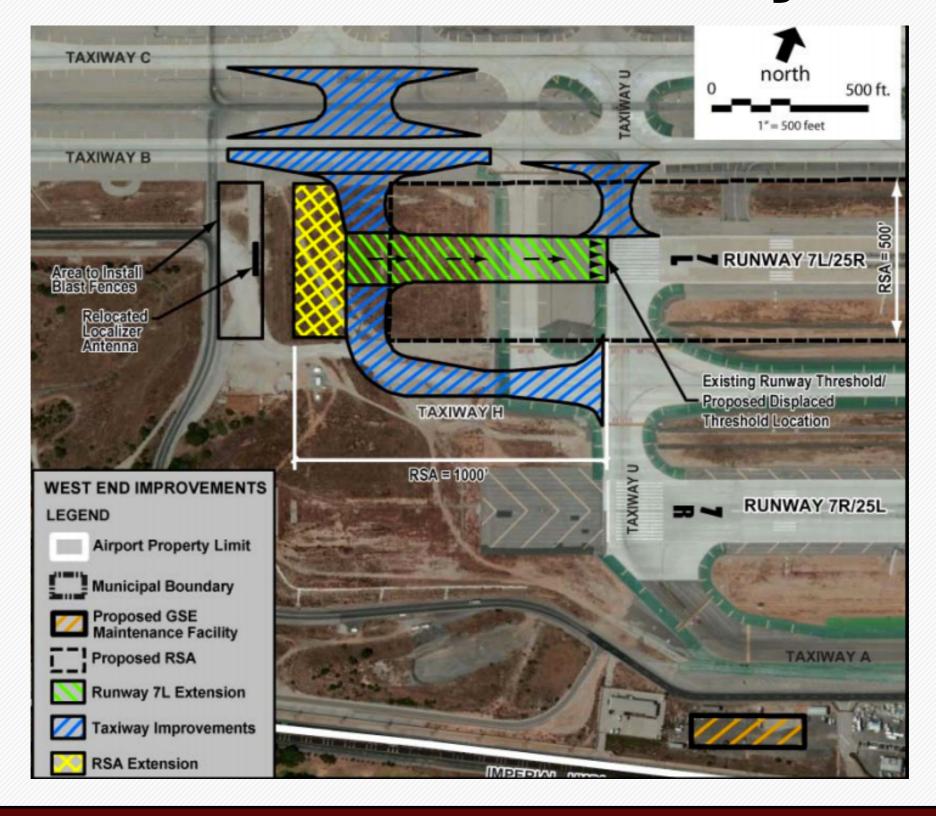


The Situation on Runway 25R End





RSA Extension on Runway 7L End





Runway 25R ILS Localizer Antenna

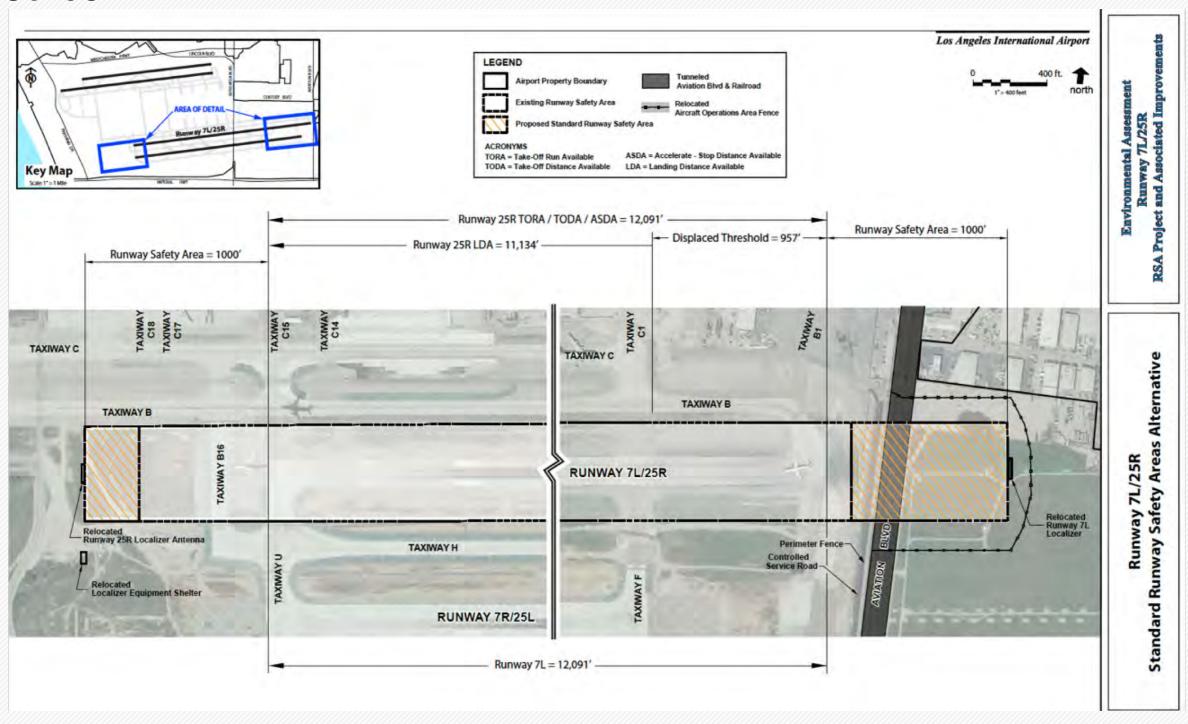
Note that at the location of the localizer a hill is evident source: LAWA EIS Study





Proposed Solution: Standard RSA

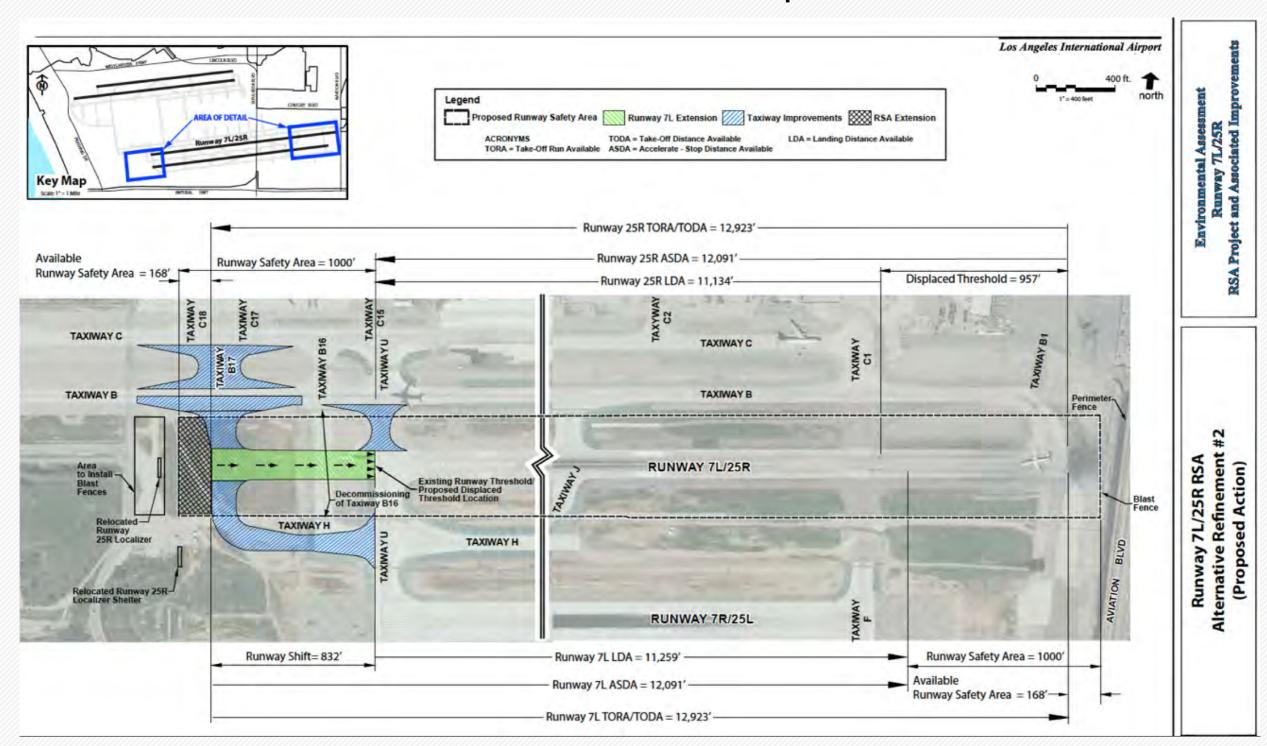
source: LAWA





Final Solution Adopted

Note the use of a Declared Distance Concept



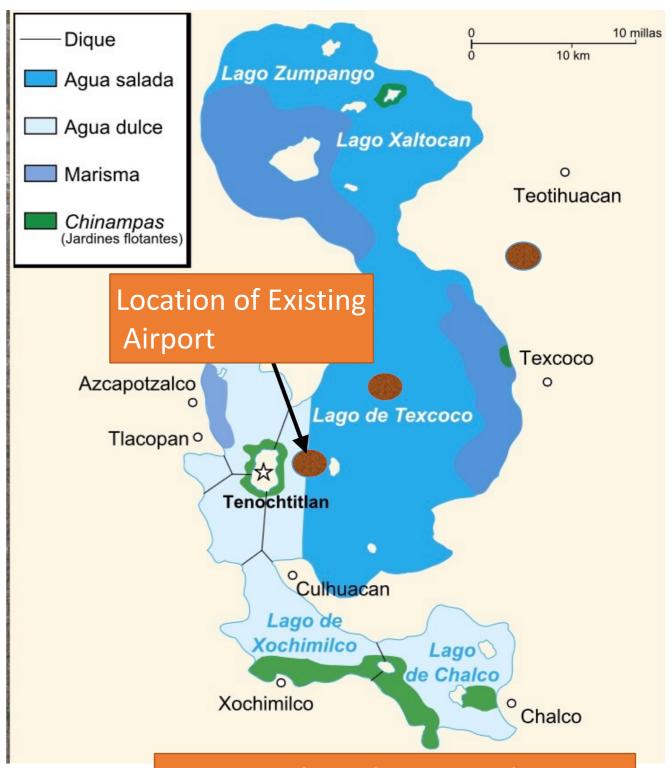


New México City International Airport Example of New Airport Plan



A View of History (circa 1519)

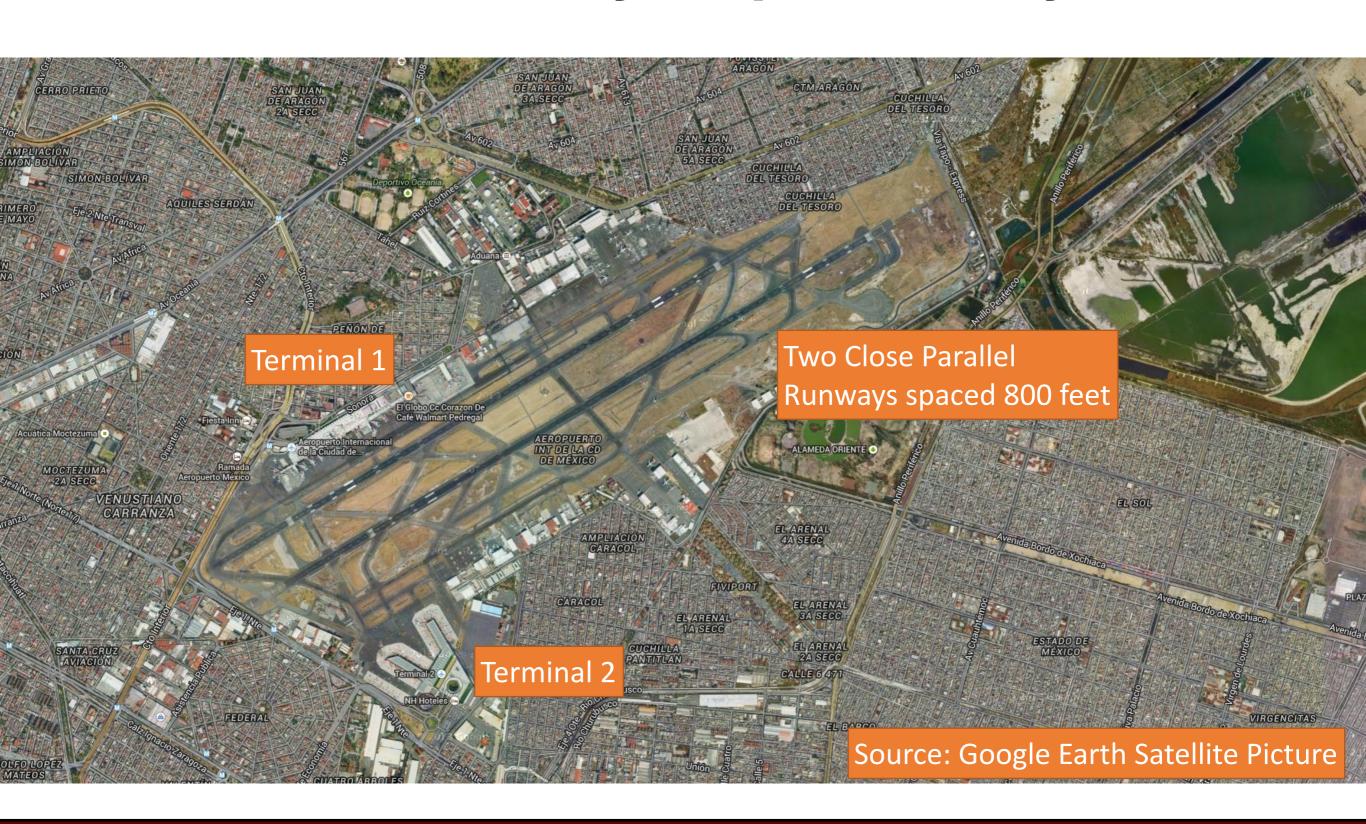
- Mexico City was constructed on a Lake
- City
 eventually
 took over the
 lake and the
 remains of
 the lake are
 located to the
 East of the



Source: Wikepedia - Spanish version



Mexico City Airport Today



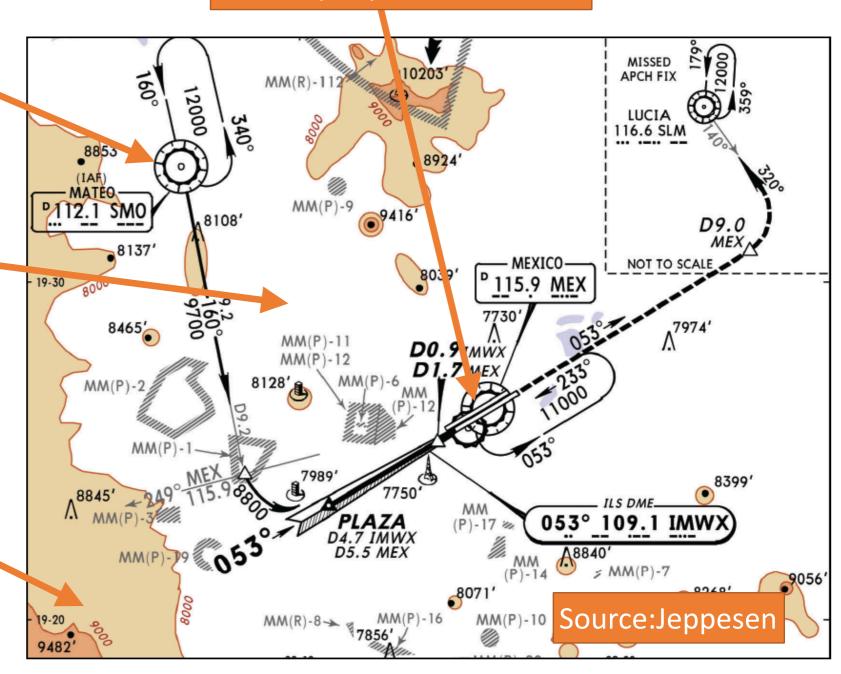


Mexico City Airport Constraints

Single Point
Approach
Corridor
San Mateo VOR

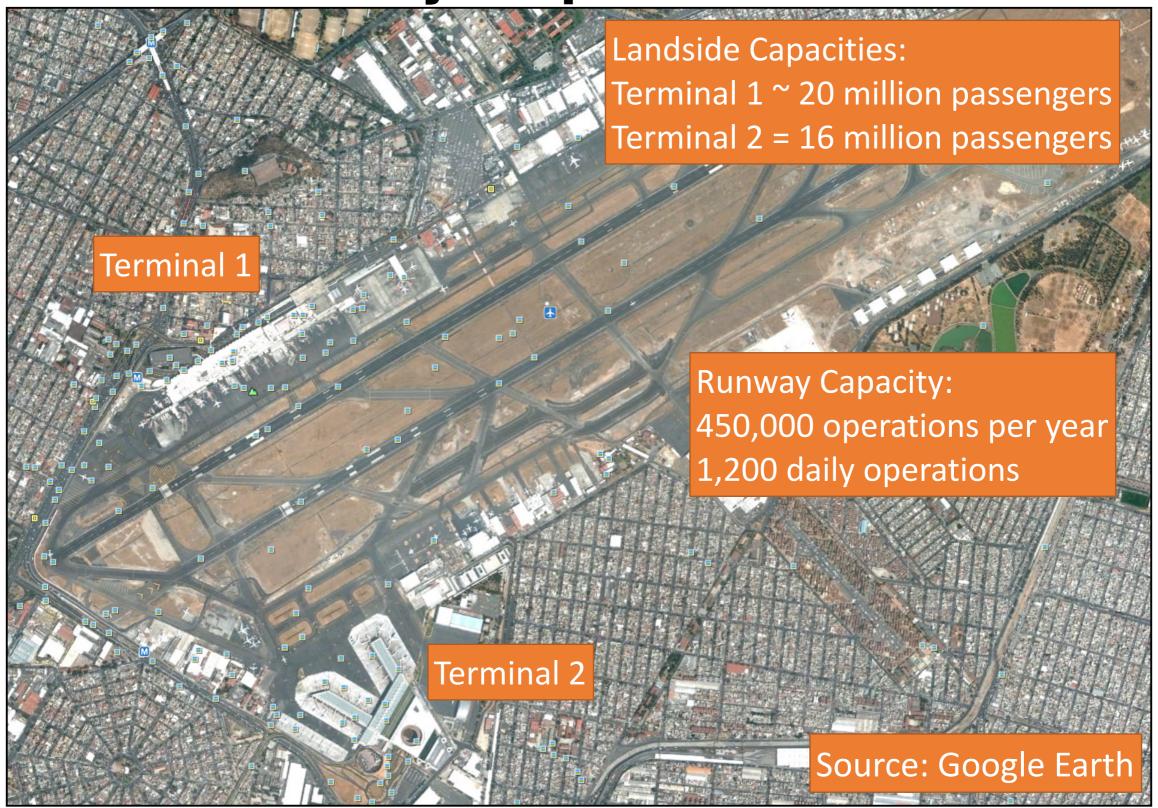
Airport is surrounded by population centers

High train to 3 quadrants (W, S and SE Two Close Parallel Runways spaced 800 feet





Mexico City Airport Constraints

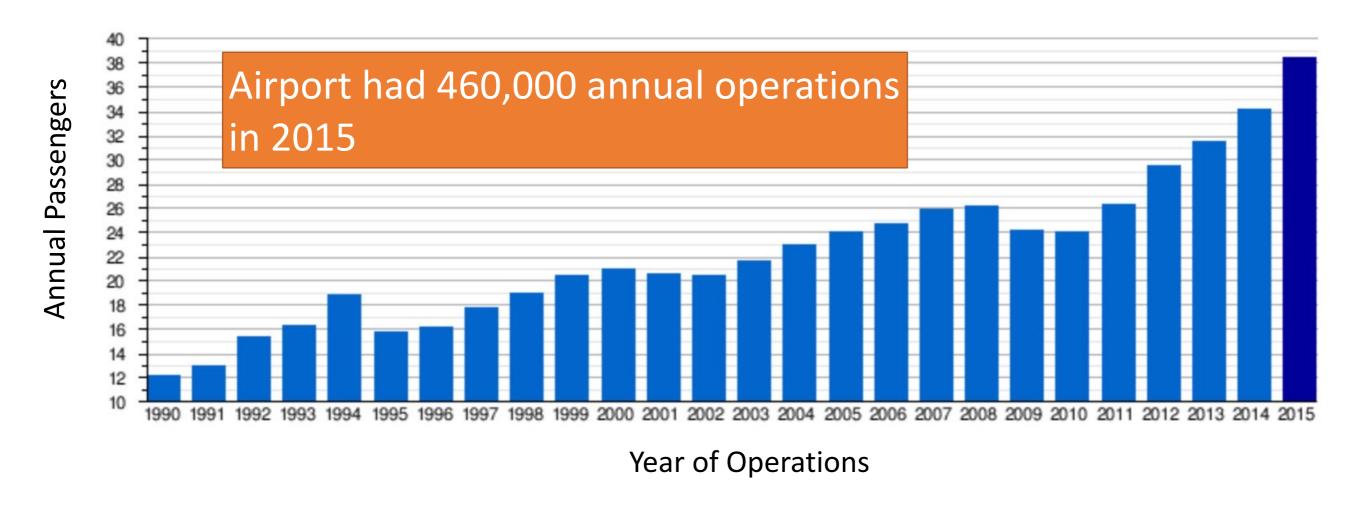




Mexico City Airport Flight Demand

Airport has slot controls to mitigate large delays

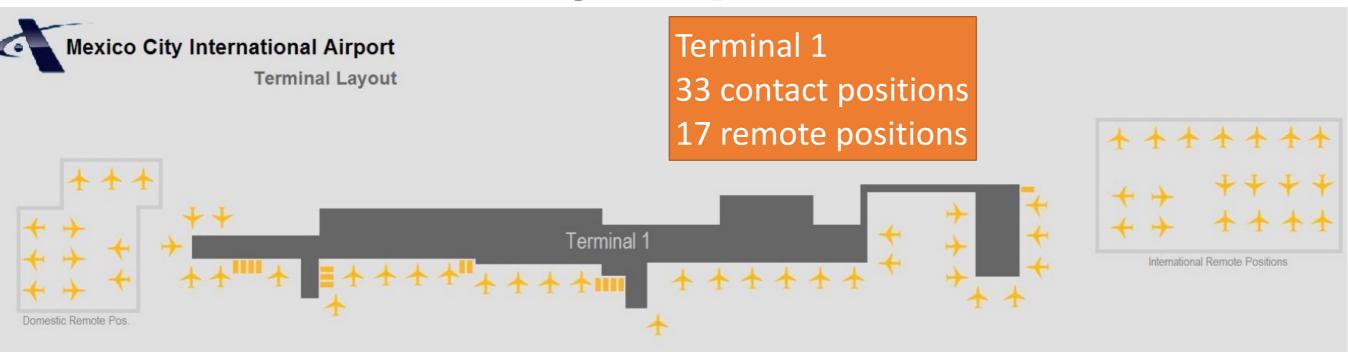
Airport had 50 million passengers in 2019



Source: Wikipedia



Mexico City Airport Terminals



Runway 05L

Runway 05R —





Source: Wikipedia



Mexico City Airport Terminals







Posiciones Remotas Internacionales

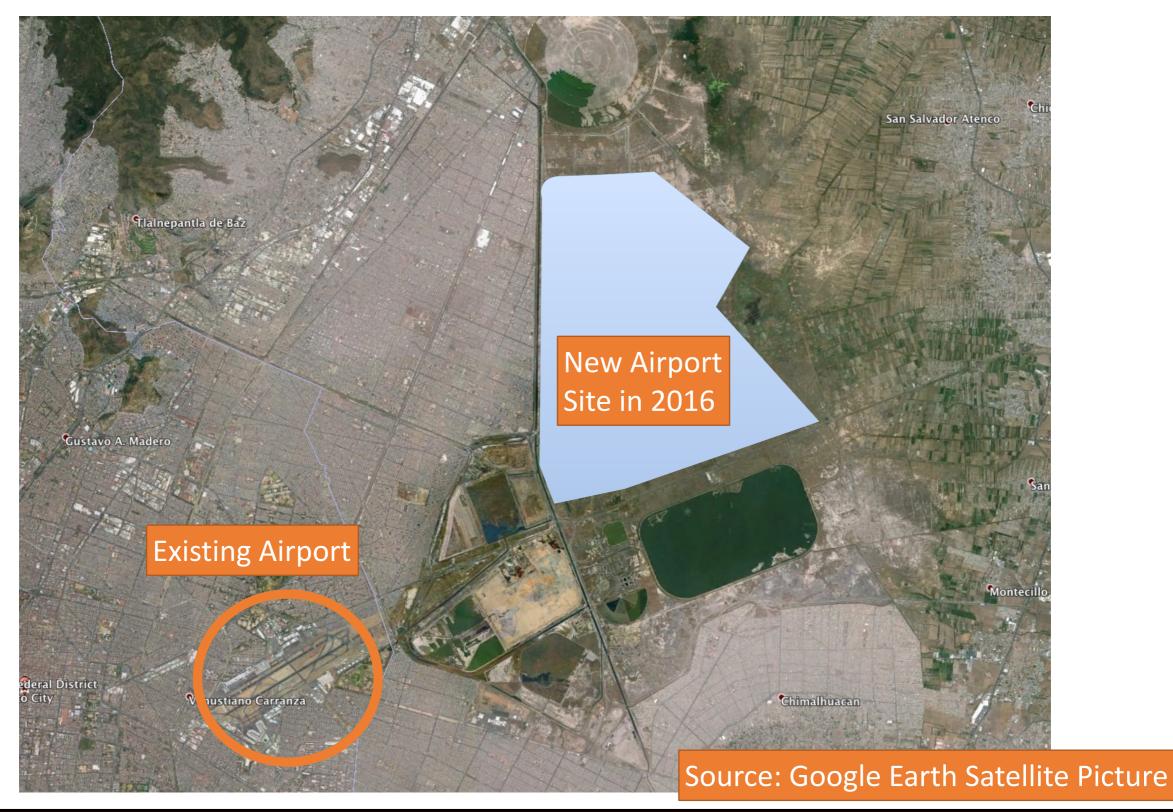
Pista 05 I

Source: Wikipedia



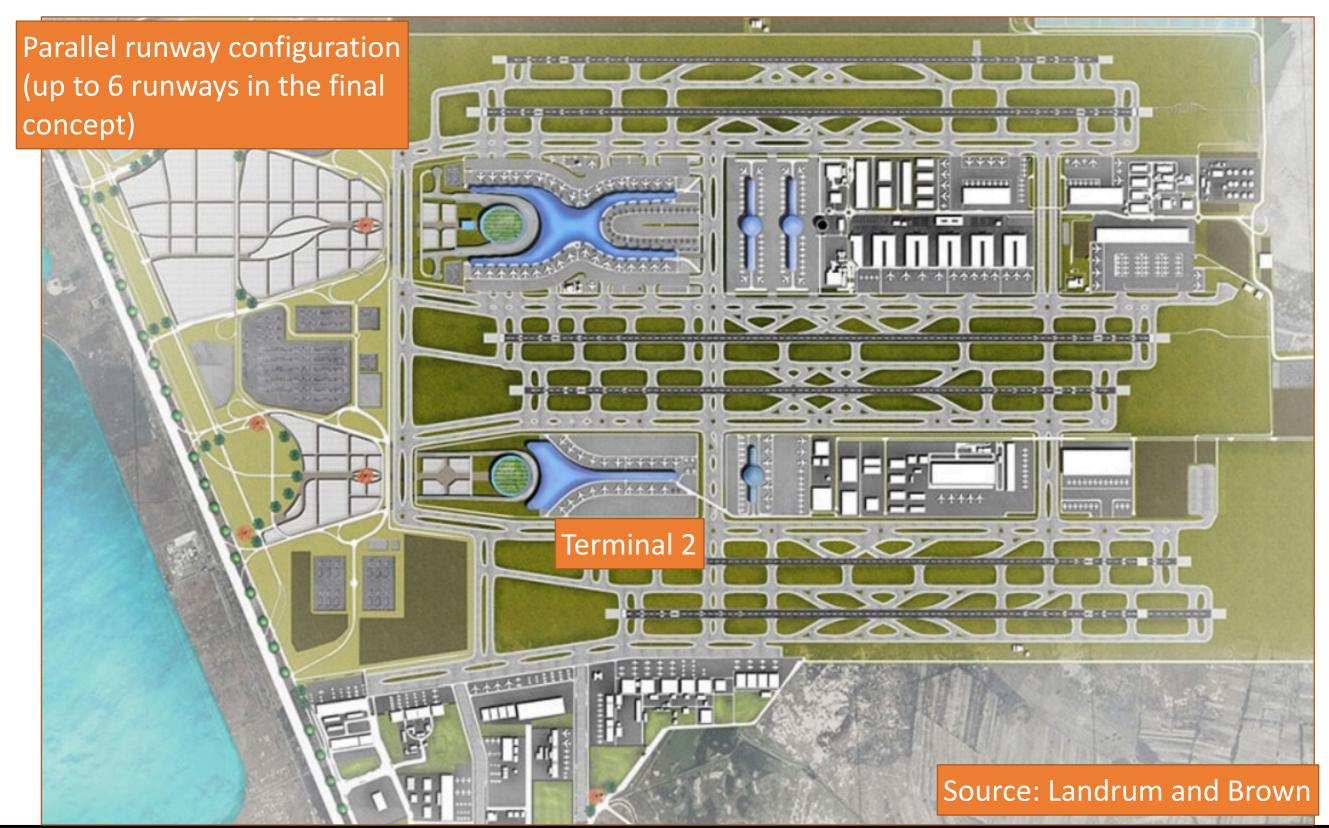


Location of New Airport (circa 2016)





Proposed Mexico City Airport (Texcoco)





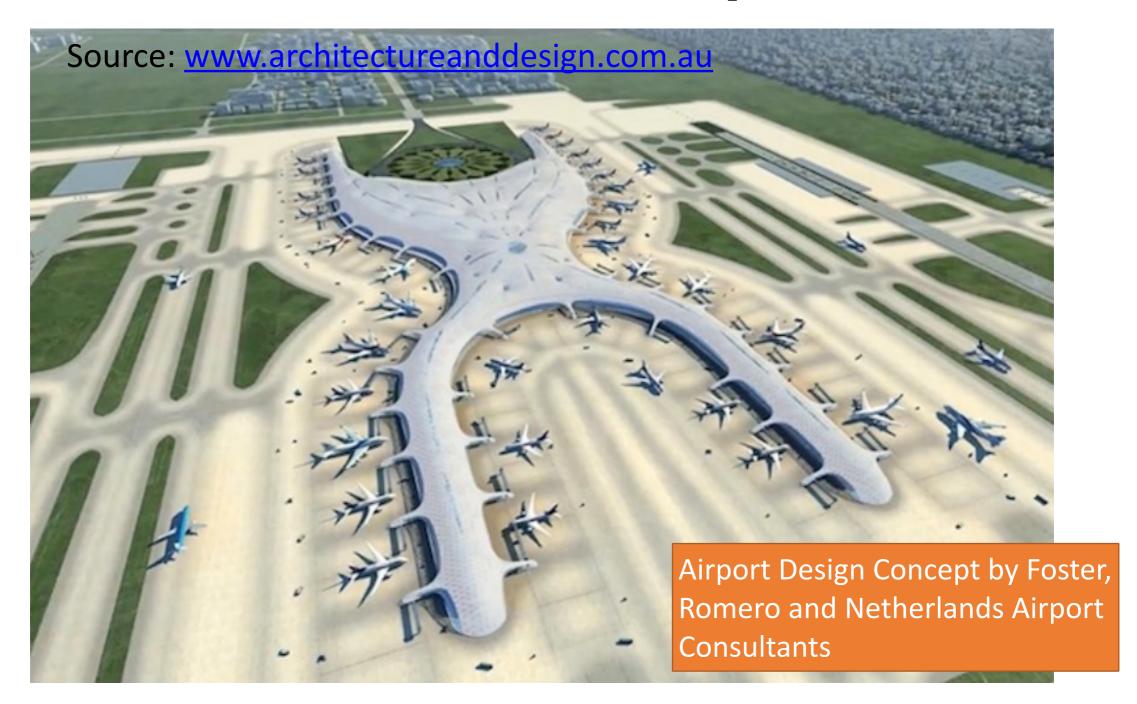
Major Hydraulic Infrastructure Needed

- 3 Regional water treatment plants (1365 l/s capacity)
- 21 local water treatment plants (500 l/s capacity)
- 39 km of tunnels for drainage system
- 145 km of marginal collectors for 9 rivers that feed the Lake Texcoco





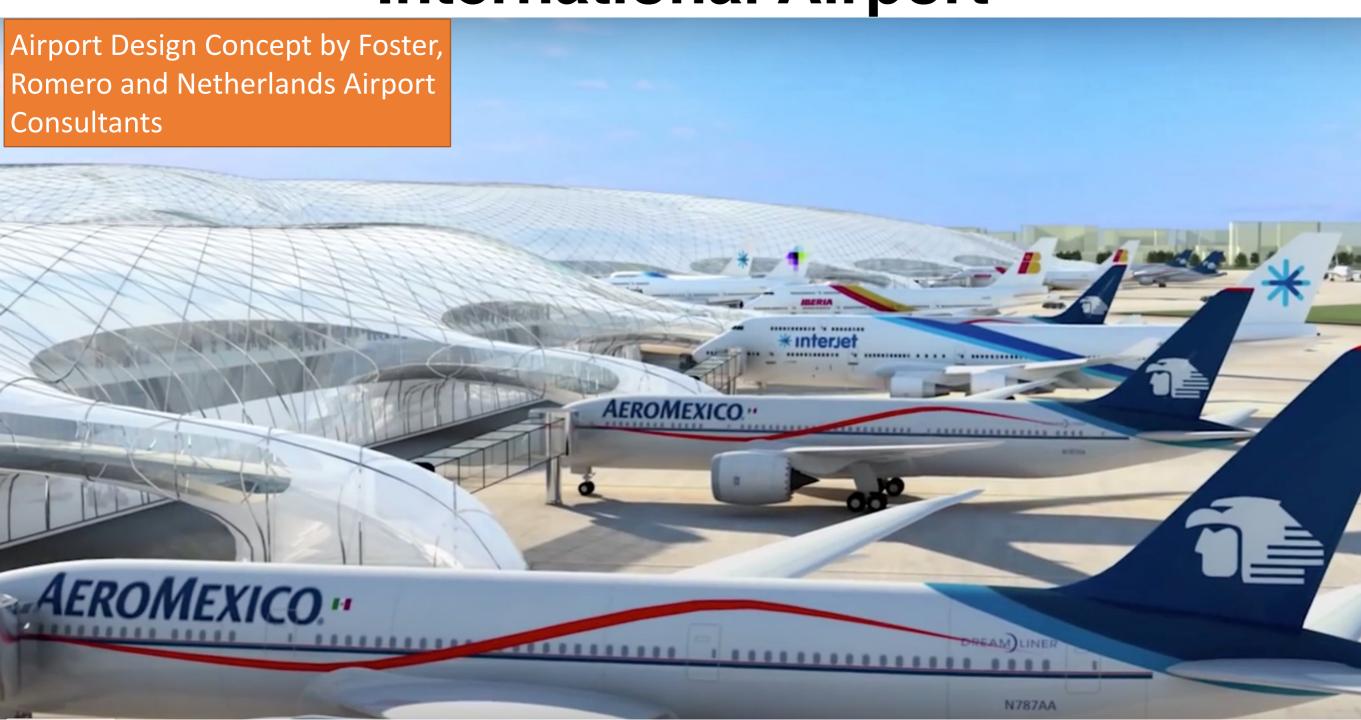
New Plan for the Mexico City International Airport



Check the video of the New Mexico City Airport (https://www.youtube.com/watch?v=5NOoKNYinsg)



New Plan for the Mexico City International Airport



https://www.youtube.com/watch?v=5NOoKNYinsg



New Plan for the Mexico City International Airport



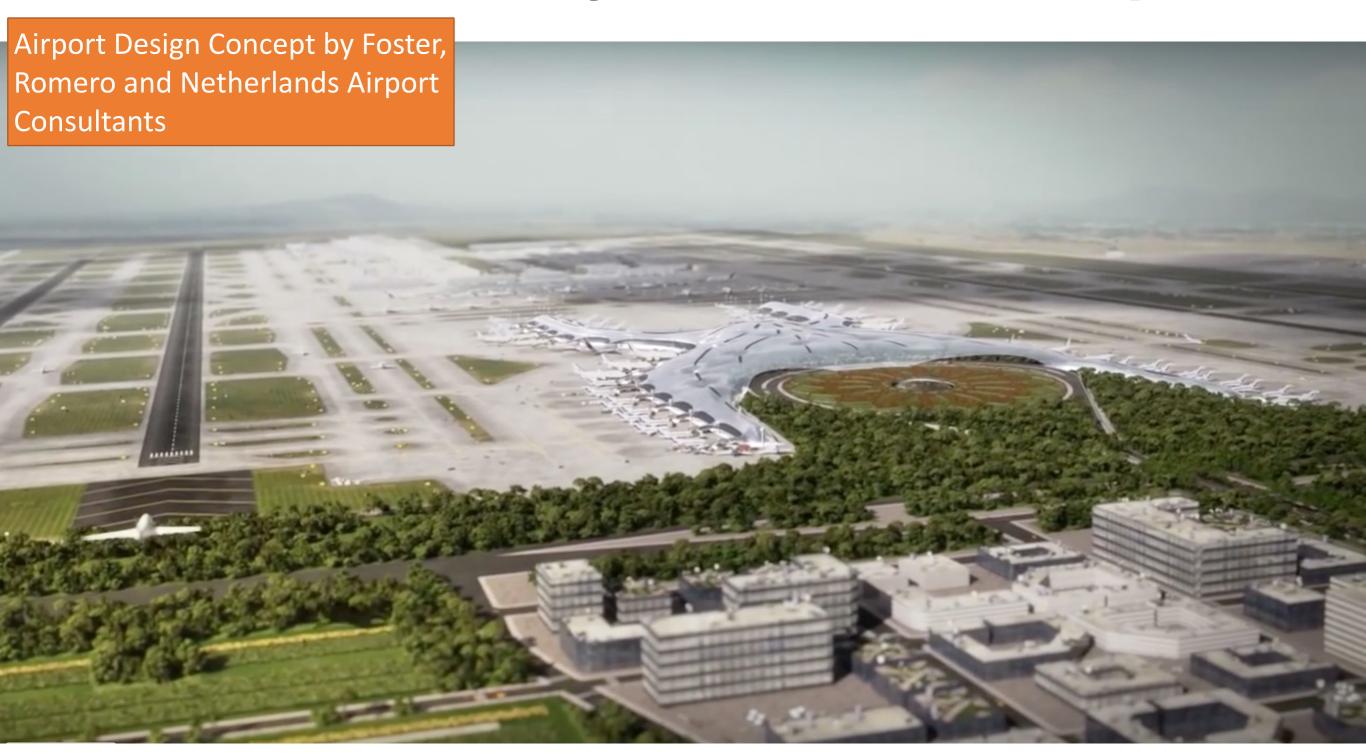


















October 2018: The Airport Construction is Stopped



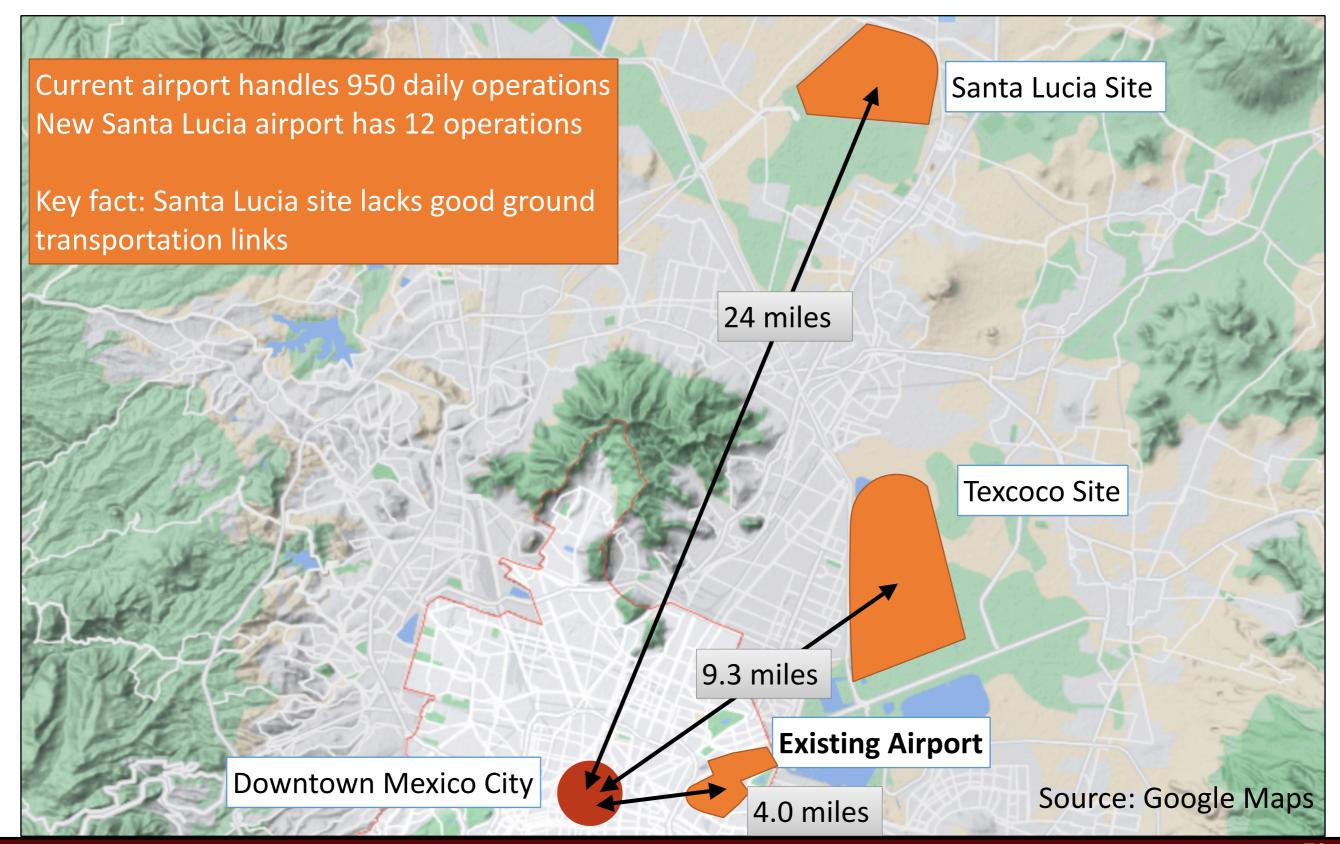


New Government: New Airport

- New government proposed a "cheaper" alternative
- New airport built by expanding an existing military base in Santa Lucia
- New airport is named Felipe Angeles (NLU)
 - Current configuration has:
 - 28 contact gates (narrow-body)
 - 14 gates wide-body aircraft
 - ~6 billion dollars

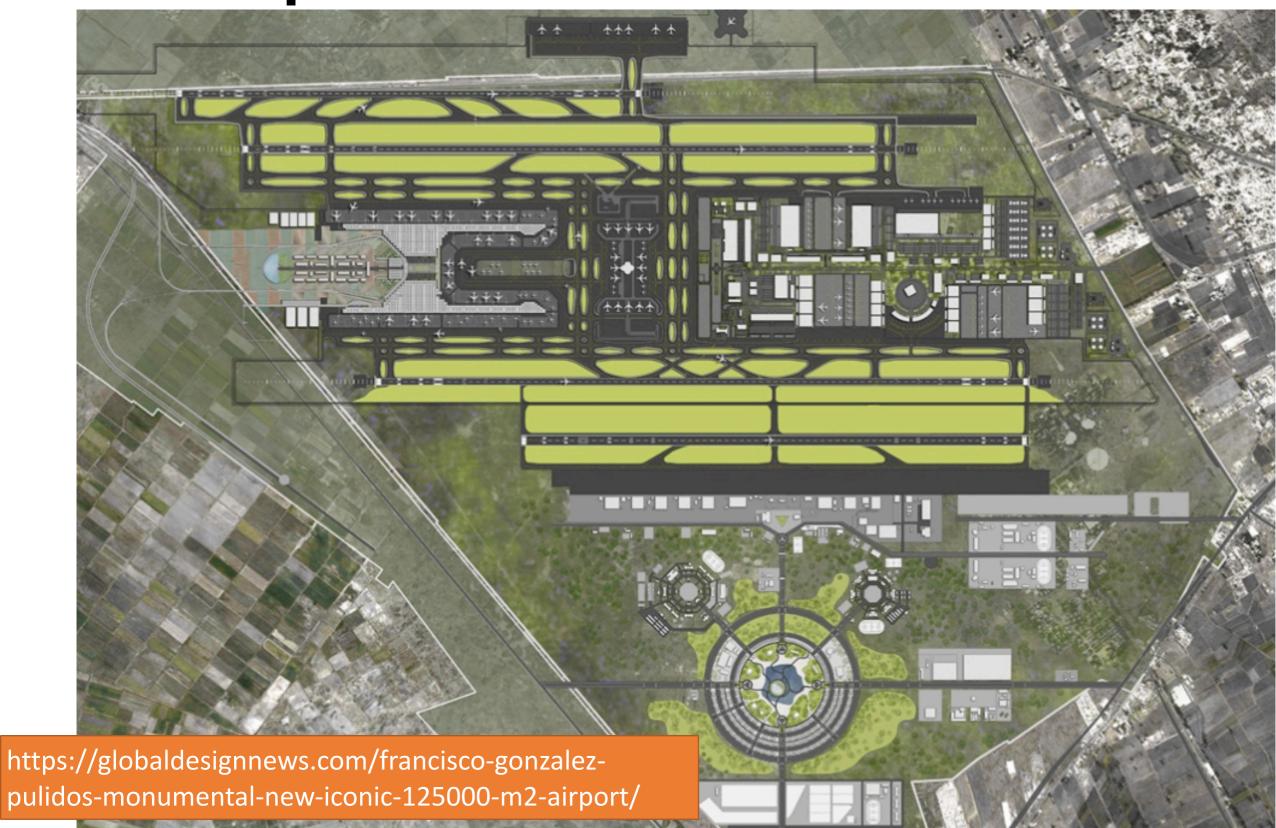


Location of New Airport



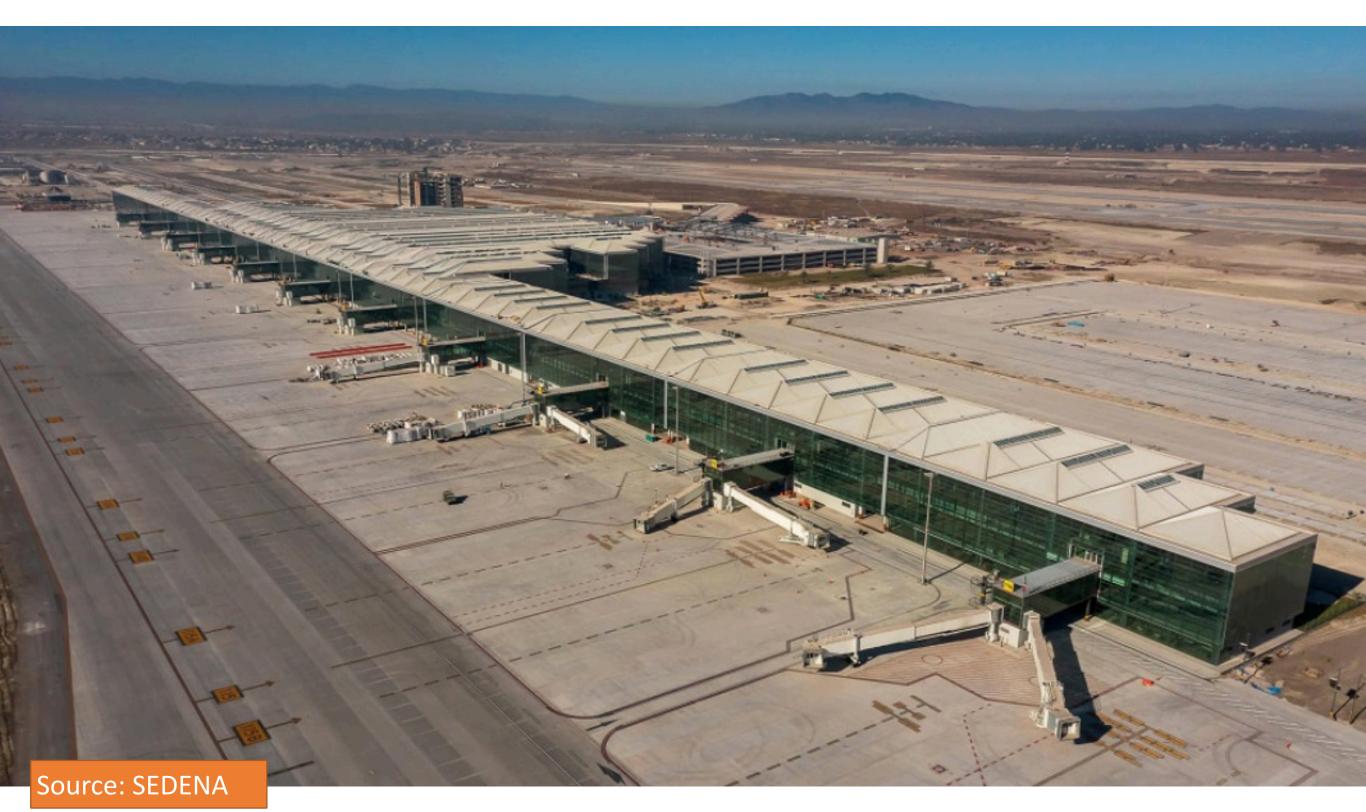


New Airport in Santa Lucia Starts in 2019





Existing New Airport (2022)





Bottom Line

- Airport needs need to be assessed carefully
- Changing direction in large airport projects can be expensive and counter productive
- Location of the airport is important
- Provide fast ground transportation access to the airport (otherwise its use may not be acceptable to the public)